# **ICBB**

_		_	
$\sim$ 1	JEST	$\Gamma$	NI 4
ωı	JEO	IIO	IN I

A \_\_\_\_\_ is used primarily to track the stability of the average value of a metric of interest.

- A. NP Chart
- B. Xbar-R Chart
- C. I-MR Chart
- D. C Chart

## **QUESTION 2**

For her injection molding project a Belt needed to track the percentage of defectives of a particular sample set so she used a to display the data?

- A. Individual Chart
- B. C Chart
- C. Xbar Chart
- D. P Chart

# **QUESTION 3**

Which of these graphs demonstrates conditions which would be sufficient to enable OCAP for the process?

- A. Xbar Chart
- B. Time Series Chart
- C. Neither
- D. Both

## **QUESTION 4**

Control Charts were developed by Dr. Shewhart to track data over time. To detect Special Cause variation the Control Charts use which of these?

- A. Data shift analysis
- B. Outlier analysis methods
- C. Center Line and Control Limits

D. None of the above	
QUESTION 5 Common and Cause Variation are the focus of Statistical Process Control.	
A. Uncommon B. Ordinary C. Special D. Selective	
QUESTION 6 Special Cause Variation falls into which two categories?	
<ul><li>A. Natural &amp; Unnatural</li><li>B. Short Term &amp; Long Term</li><li>C. Assignable &amp; Pattern</li><li>D. Attribute &amp; Discreet</li></ul>	
QUESTION 7 Range Charts are the technique used to determine if Special Causes are occurring within the subgroups of the	<b>;</b>
A. Histograms B. SPC Charts C. NP Charts D. Pareto Charts	
QUESTION 8	

If the production is for higher volume and monitoring and the Mean and variability is to be monitored for four machines producing product and the characteristic to be monitored is Variable Data, which SPC Chart is best to be selected?

- A. Xbar-R Chart
- B. Individual-MR Chart
- C. NP Chart
- D. CUSUM Chart

#### **QUESTION 9**

When a Belt Poka-Yoke's a defect out of the process entirely then she should track the activity with a robust SPC system on the characteristic of interest in the defect as an early warning system.

- A. True
- B. False

#### **QUESTION 10**

Following the completion of a LSS project the Belt not only creates a Control Plan he also develops a so those involved in the process know what to do when the critical metrics move out of spec.

- A. Response Plan
- B. Call List
- C. Chain-of-Command
- D. Defect Analysis Plan

#### **QUESTION 11**

The Control Limits width varies if the sample size varies for which type of chart?

- A. P Charts
- B. NP Charts
- C. Xbar-R Charts
- D. Time Series Charts

# **QUESTION 12**

Which of these elements are not included in Implementation plans?

- A. Work breakdown structure
- B. Risk management plans
- C. Cost/Benefit ratios
- D. Planned audits of work completion

# **QUESTION 13**

Upon completion and validation of an improvement to a process a Belt and the Project Team create a Control Plan that contains which of these?

- A. Standard operating work description of the process change
- B. Description of the monitoring system in place to assure continued compliance
- C. Summary of the targeted critical metrics for process performance measurement
- D. All of the above

# **QUESTION 14**

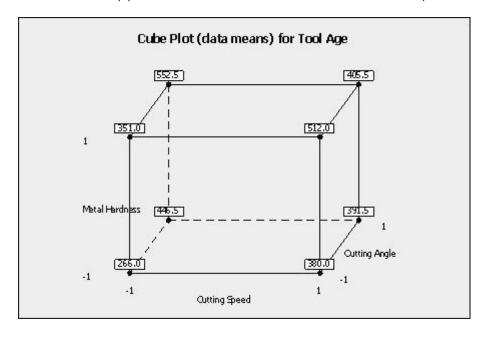
What conclusion is most correct about the Experimental Design shown here with the response in the far right column?

Adv	Bev	Des	Crux	Response
-1	-1	-1	-1	20
1	-1	-1	1	14
-1	1	-1	1	17
1	1	-1	-1	10
-1	-1	1	1	19
1	-1	1	-1	13
-1	1	1	-1	14
1	1	1	1	10

- A. No factor has enough statistical confidence greater than 95% to have an impact on the response rate
- B. Constant, Adv and Bev are the only factors statistically affecting the response rate with 95% confidence or more
- C. If the Adv is increased from the low level to the high level, the response rate increases

- D. The response level is statistically concluded to only need the Adv and Bev factors set at the low level to get the largest response rate
- E. This design does not have enough experimental runs to conclude anything as evidenced by the lack of P-values in the MINITABTM output

Which statement(s) are correct about the Factorial Plot shown here? (Note: There are 3 correct answers).



- A. When the cutting speed increased from low to high level, the tool age increases
- B. The coefficient of the metal hardness is positively related to the output of tool age
- C. The coded coefficient is lower for cutting speed than the cutting angle related to the output of tool age
- D. These plots prove a statistically significance factor with 95% confidence
- E. These plots are an example of interaction plots

# **QUESTION 16**

How many experimental runs exist in a Full Factorial and fully randomized design for 4 factors with 2 replicates for the Corner Points and no Center Points? The factors in the experiment are only at 2- levels.

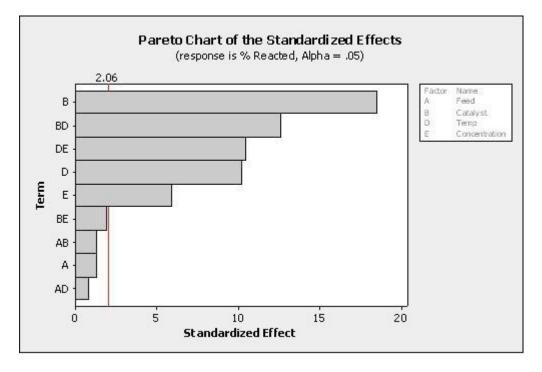
- A. 10
- B. 32
- C. 256

If an experiment has 5 factors and no replicates for a 2-level Experimental Design with 16 experimental runs which statement is incorrect?

- A. The Experimental Design is half-fractional
- B. The Main Effects are confounded with only 4-way interactions
- C. The Main Effects for the 5 factors are not aliased or confounded but the 2-way interactions are confounded with the 3-way interactions
- D. The experiment has 8 experimental runs with the first factor at the high level

#### **QUESTION 18**

Which statement(s) are correct about the Pareto Chart shown here for the DOE analysis? (Note: There are 2 correct answers).



- A. It is unknown from this graph how many factors were in the Experimental Design
- B. The factors to keep in the mathematical model are E, D, DE, BD and B with an alpha risk equal to 2.06
- C. The effects to keep in the mathematical model are E, D, DE, BD and B with an alpha risk equal to 0.05

D. The factors to keep in the mathematical model with a 5% alpha risk are BE, AB, A and AD
QUESTION 19 Fractional Factorial,and Response Surface Method are types of planned experiments.
<ul><li>A. Multi-Vari Analysis</li><li>B. Baldridge Channels</li><li>C. One Factor at a Time or OFAT</li><li>D. Factorial Design</li></ul>
QUESTION 20 Relative to a Design of Experiments the term refers to variables being a linear combination of each other.
<ul><li>A. Mirror Image</li><li>B. Directly Parallel</li><li>C. Collinear</li><li>D. None of the above</li></ul>
QUESTION 21 Which statement(s) are incorrect about Fractional Factorial Designs?
<ul> <li>A. A Half Fractional Design for 5 factors has the same number of experimental runs as a Full Factorial Design for 4 factors assuming no repeats or replicates or Center Points</li> <li>B. Quarter Fractional experiments can exist for those with 4 factors</li> <li>C. Resolution V design is desired while controlling costs of experimentation</li> <li>D. Half Fractional experiments do not exist for those designs with only 2 factors</li> </ul>
QUESTION 22 If in an experiment all possible variable pairs sum to zero the design is Orthogonal.
A. True B. False
QUESTION 23 Which Experimental Design typically is most associated with the fewest number of input variables or factors in the design?
<ul><li>A. Fractional Factorial design</li><li>B. Full Factorial design</li><li>C. Simple Linear Regression</li><li>D. Response Surface Design</li></ul>
QUESTION 24 The method of Steepest Ascent guides you toward a target inside the original inference space.
A. True B. False
Explanation/Reference: Explanation:

Situations where standardized work needs to be incorporated include all of these except

- A. Machines continually operating to reduce the labor cost per piece
- B. Lack of a system to assure proper inventory levels at repair stations
- C. Changeover instructions incomplete
- D. Process flow for the same product assembly taking various cycle time for completion

#### **QUESTION 26**

The Lean toolbox includes all of these items except

- A. Mistake Proofing
- B. Visual Factory
- C. Design of Experiments
- D. Inventory Management

### **QUESTION 27**

Questions that can be best answered by a Visual Factory include all of these except

- A. Are downtime issues easily noted?
- B. Can extra inventory be seen easily?
- C. Are unneeded tools or supplies easily noted?
- D. Are setups optimized for lower scrap levels?

## **QUESTION 28**

If a Six Sigma project was to reduce repair station inventory and the team found the inventory was creeping up over time which Lean tools should be considered in the Control Phase to reestablish and sustain the project success?

- A. Review the Visual Factory to assure inventory in excess of desired visible
- B. Improve the lighting to assure adequate visibility
- C. Analyze data from supplier deliveries
- D. Reword the standardized work instructions to use active verbs and not passive phrases

#### **QUESTION 29**

When a Belt implements an improvement that is automated thus requiring no particular understanding for use he has applied which Lean tool?

- A. Mistake Proofing
- B. Kaizen Event

C. 5S D. None

# **QUESTION 30**

Kaizens or Kaikakus and Six Sigma projects are intended to create incremental process improvements versus breakthrough, significant improvements.

- A. True
- B. False

# **QUESTION 31**

Which of these items contribute to what is necessary for successful Kaizen events?

- A. Analysis tools
- B. Management support
- C. Operator support
- D. All of these answers are correct

# **QUESTION 32**

Kanban establishes a means of monitoring production, conveyance and delivery information such that efficient flow is established. The method used by Kanban is to require a \_\_\_\_\_\_ before anything moves.

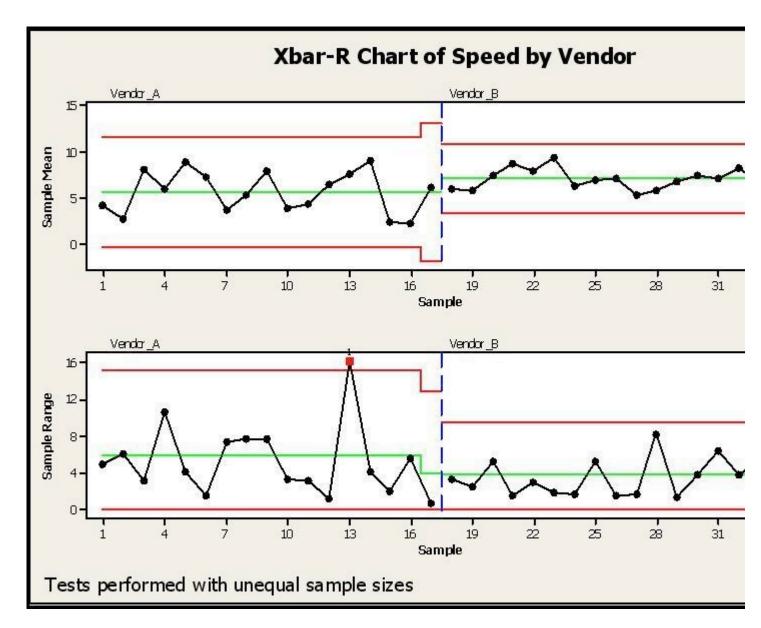
- A. Sign-off
- B. Signal
- C. Bell to ring
- D. Work order

# **QUESTION 33**

When a Belt decides to use written procedures and visual	I controls to improve the consistency of the tasks that
must occur in the process he is improving he has utilized	the activity of 5S.

- A. Sustaining
- B. Sorting
- C. Standardizing
- D. Straightening

SPC Charts are used extensively in different business and decision-making environments. In this example a vendor is being selected based on speed of delivery. Which of the conclusions would help you pick a vendor for your needs regarding lead-time of delivery from your vendors? (Note: There are 4 correct answers).



- A. Vendor A with a much shorter lead time in delivery
- B. Vendor B as it has a better consistency (lower variance) on lead time
- C. Vendor B as Vendor A shows a situation out of control as shown in red
- D. Vendor B as the Control Limits are much narrower than Vendor A
- E. Vendor B with higher lead time, but a process with much narrower Control Limits

Fractional Factorial designs are used to reduce the \_\_\_\_\_\_ because the number of runs has been lowered.

A. Time and cost of experiments

- B. Number of people involved
- C. Number of data measurement points
- D. Output summary

Fractional Factorial Designs are used to analyze factors to model the output as a function of inputs if Hypothesis Testing in the Analyze Phase was inadequate to sufficiently narrow the factors that significantly impact the output(s).

- A. True
- B. False

#### **QUESTION 37**

A Factorial Experiment based on a Level 2 Design with 6 factors would require 16 runs to fully assess the interactions.

- A. True
- B. False

## **QUESTION 38**

A Full Factorial experiment using a 3 level 3 factor approach has been proposed to test the viability of an extrusion machine experiment. How many treatment combinations will this approach involve?

- A. 6
- B. 9
- C. 27
- D. 54

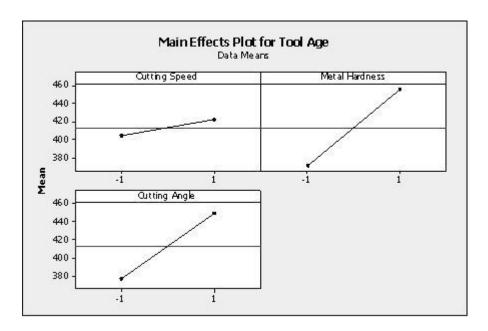
## **QUESTION 39**

Screening experiments are the proper choice when a Belt is faced with the situation of highly Fractional Factorial Designs.

- A. True
- B. False

## **QUESTION 40**

Which statement(s) are correct about the DOE Factorial plot output here? (Note: There are 3 correct answers).



- A. Two factors were operated at 3 levels each
- B. The highest tool age was achieved with metal hardness at high level while keeping the cutting speed at the low level
- C. The design indicated above is a 32 factorial design
- D. The cutting speed and cutting angle are at the low level for the least tool age achieved
- E. All factors had 2 levels in the experiment

Which statement(s) are incorrect for the Regression Analysis shown here? (Note: There are 2 correct answers).

# Regression Analysis: Turbine Output versus Air-Fuel Ratio, % steam, ...

```
The Regression Equation is
TurbineOutput = 16.5 + 3.21 Air-Fuel Ratio + 0.386 % methane
                  + 0.0166 SteamExitTemp
Predictor Coef SE Coef T P
Constant 16.488 2.918 5.65 0.000
Air-Fuel Ratio 3.2148 0.2377 13.52 0.000
% methane 0.38637 0.07278 5.31 0.000
SteamExitTemp 0.016576 0.004273 3.88 0.004
S = 0.508616 R-Sq = 98.6% R-Sq(adj) = 98.2%
S = 0.500010
Analysis of Variance
DF SS MS
Source DF
Regression 3
                  3 170.003 56.668 219.06 0.000
Residual Error 9
                       2.328
                                 0.259
Total 12 172.331
                DF Seq SS
Source
Air-Fuel Ratio 1 159.048
% methane 1 7.062
SteamExitTemp 1 3.892
```

- A. The air-fuel ratio explains most of the TurbineOutput variation
- B. The Regression explains over 98% of the process variation
- C. This Multiple Linear Regression has three statistically significant independent variables
- D. If the air-fuel ratio increases by 1, the TurbineOutput more than triples
- E. The SteamExitTemp explains the most variation of the TurbineOutput

#### **QUESTION 42**

Which statement(s) are most correct for the Regression Analysis shown here?

# Regression Analysis: Turbine Output versus Air-Fuel Ratio, % steam, ...

A. The Regression explains 50.8% of the process variation

- B. The air-fuel ratio explains most of the TurbineOutput variation
- C. This Simple Linear Regression explains 98+% of the process variation
- D. This Multiple Linear Regression has four statistically significant independent variables

OI.	IF	ST	IO	N	43
$\omega$	,_	o i	ı	14	-

A valid mathematical Regression represents all of the characteristics shown except .

- A. The residuals when plotted follow a Normal Distribution
- B. The sum of the residuals is zero
- C. All of the standardized residuals will be within ±3 Standard Deviations
- D. Most standardized residuals are within ±2 Standard Deviations

## **QUESTION 44**

When a Belt conducts a Linear Correlation Analysis and finds that as an X increases the Y also increase then he has proven a \_\_\_\_\_ correlation.

- A. Negative
- B. Positive
- C. Monomial
- D. Single alignment

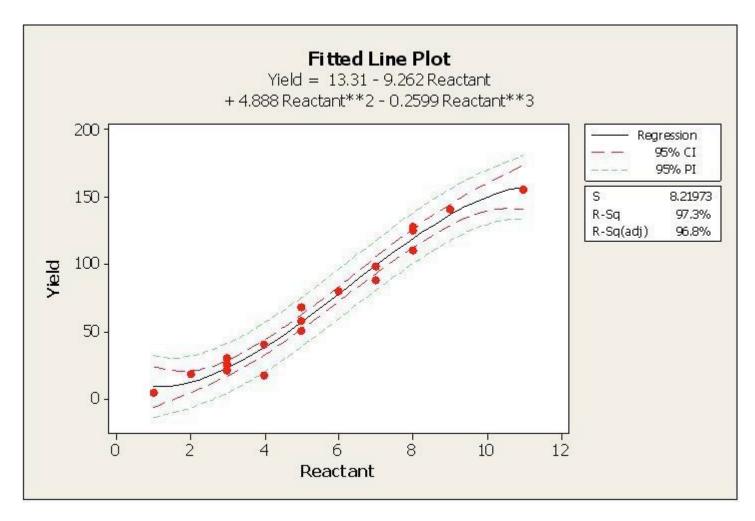
#### **QUESTION 45**

A valid Multiple Linear Regression (MLR) is characterized by all of these except

- A. It is an assumption that the X's (inputs) are not correlated to each other
- B. The X's (inputs) are assumed to be independent of each other
- C. MLR is conducted based on a deliberate form of experimentation
- D. The Residuals from MLR analysis have to be Normally Distributed

## **QUESTION 46**

Which statement is NOT correct about the Fitted Line Plot shown here?



- A. The independent variable is the reactant
- B. If the reactant was 6 units, with 95 % confidence we would expect a minimum yield of 100 units
- C. With at least 95% confidence, we can expect less than 10 units of Yield when the reactant is at a value of 1
- D. A reactant value between 2 and 4 units yields around 20 to 40
- E. When the reactant increases, the expected yield would increase

When doing Hypothesis Testing on Non-normal data Belts will use a \_\_\_\_\_\_ to compare more than two sample proportions to each other.

A. Z score Table

- B. Sakami Table
- C. Mean-to-Mode Analysis
- D. Contingency Table

It would be more likely than not for a Belt conducting a Regression Analysis to find that the

- A. r2 value is smaller than the absolute value of r
- B. Correlation Coefficient equals r2
- C. Coefficient of Determination is less than r2
- D. Correlation Coefficient equals r divided by 2

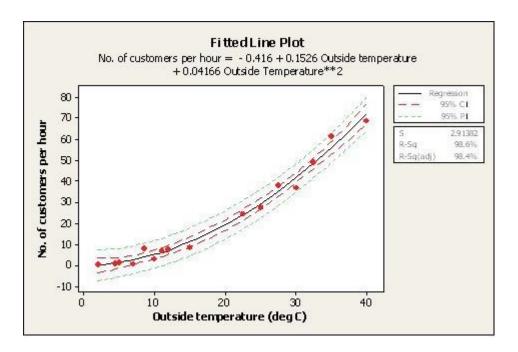
# **QUESTION 49**

When a Belt properly analyzes the results of an experiment he must examine the Residuals in expectation of finding all of the following except \_\_\_\_\_.

- A. Some Residuals higher than others
- B. Some Residuals lower than others
- C. All Residuals within 2 Standard Deviations of the Mean
- D. Residuals will represent a Linear Regression

# **QUESTION 50**

Which statement(s) are correct about the Regression shown here? (Note: There are 2 correct answers).



- A. The dependent variable is the outside temperature
- B. The relationship between outside temperature and number of customers per hour is a Linear Regression
- C. The dashed lines indicate with 95% confidence where all of the process data should fall between
- D. The dashed lines indicate with 95% confidence the estimate for the Quadratic Regression Line
- E. The predicted number of customers per hour is close to 5 if the outside temperature is 10 deg C

Which of these might contribute to similar distributions having Unequal Variance?

- A. Extreme tails
- B. Outliers
- C. Multiple Modes
- D. All of the above

## **QUESTION 52**

A Belt working in a supply chain environment has to make a decision to change suppliers of critical raw materials for a new product upgrade. The purchasing manager is depending on the Belt's effort requiring that the average cost of an internal critical raw material component be less than or equal to \$4,200 in order to stay within budget. Using a sample of 35 first article components, a Mean of the new product upgrade price of \$4,060, and a Standard Deviation of \$98 was estimated. Select the answer that best states the Practical Problem.

- A. If the average cost per component is \$4,200 or less, then the purchase manager will introduce the new product upgrade with new components.
- B. If the average cost per component is greater than \$4,200, then the purchase manager will introduce the new product upgrade with new components.
- C. Only if the average cost per product upgrade is \$4,060, will the purchase manager introduce new product upgrades with new components.
- D. If the average cost per new product upgrade is less than \$180, then the purchase manager will introduce the new product upgrade with new components.

A Belt working in a supply chain environment has to make a decision to change suppliers of critical raw materials for a new product upgrade. The purchasing manager is depending on the Belt's effort requiring that the average cost of an internal critical raw material component be less than or equal to \$4,200 in order to stay within budget. Using a sample of 35 first article components, a Mean of the new product upgrade price of \$4,060, and a Standard Deviation of \$98 was estimated. The Alternative Hypothesis in the above example is?

- A. The Standard Deviation is equal to \$300.
- B. The Mean is less than \$4,320.
- C. The Mean is equal to \$4,060.
- D. The Mean is less than \$4,200.
- E. The Mean is greater than \$4,200.

#### **QUESTION 54**

A Belt working in a supply chain environment has to make a decision to change suppliers of critical raw materials for a new product upgrade. The purchasing manager is depending on the Belt's effort requiring that the average cost of an internal critical raw material component be less than or equal to \$3,600 in order to stay within budget. Using a sample of 42 first article components, a Mean of the new product upgrade price of \$3,200 and a Standard Deviation of \$180 was estimated. Based on the data provided, the Z value for the data assuming a Normal Distribution is?

- A. 1.11
- B. 2.22
- C. 4.30
- D. 5.42

## **QUESTION 55**

A Belt working in a supply chain environment has to make a decision to change suppliers of critical raw materials for a new product upgrade. The purchasing manager is depending on the Belt's effort requiring that the average cost of an internal critical raw material component be less than or equal to \$3,800 in order to stay within budget. Using a sample of 38 first article components, a Mean of the new product upgrade price of

\$3,680, and a Standard Deviation of \$120 was estimated. In order to increase the Long Term Z value to 5, what is the maximum long term variation in pricing the Belt can accept for his upgraded critical raw material component?

- A. \$6
- B. \$12
- C. \$24
- D. \$48

#### **QUESTION 56**

Sally and Sara sell flower pots at their garage sale. Sally motivates Sara mentioning that they will sell a minimum of 15 pots per day if the outside temperature exceeds 60o F. From a sample, whose population is assumed to follow a Normal Distribution, taken for 30 days at 60 degrees or more an average of 13.6 pots per day were sold with a Standard Deviation of 0.7 pots. For the sales accomplished above, what test would validate if they met their requirements?

- A. F Test
- B. Test for Equal Variance
- C. Chi Square Test
- D. One-Sample t-Test

Sally and Sara sell flower pots at their garage sale. Sally motivates Sara mentioning that they will sell a minimum of 15 pots per day if the outside temperature exceeds 600 F. From a sample, whose population is assumed to follow a Normal Distribution, taken for 30 days at 60 degrees or more an average of 13.6 pots per day were sold with a Standard Deviation of 0.7 pots. The statistical Degrees of Freedom for this example are?

- A. 1
- B. 29
- C. 30
- D. 31
- E. 2

## **QUESTION 58**

Sally and Sara sell flower pots at their garage sale. Martha motivates Rose mentioning that they will sell a minimum of 16 pots per day if the outside temperature exceeds 600 F. From a sample, whose population is assumed to follow a Normal Distribution, taken for 30 days at 60 degrees or more an average of 15.2 pots per day were sold with a Standard Deviation of 0.6 pots. What is the Z value for this sales process?

- A. 0.67
- B. 1.13
- C. 1.33
- D. 2.66

## **QUESTION 59**

The relationship between a response variable and one or more independent variables is investigated and modeled by use of \_\_\_\_.

- A. X-Y Matrix
- B. Baldridge Assessment
- C. Analysis of Variance (ANOVA)
- D. Critical X's Definition

#### **QUESTION 60**

An ANOVA used across many dependent variables could increase the Beta risk.

- A. True
- B. False

## **QUESTION 61**

The Mann-Whitney test is a powerful test and is unique to situations from which of the choices listed? (Note: There are 2 correct answers).

A. Testing the identity of two populations

- B. Focuses on equality of the Median of the two populations
- C. Less powerful than the traditional "t-test"
- D. More widely applicable than the traditional "t-test"

Assessing process proportion as opposed to evaluating a process with respect to a set target can be done using which of these?

- A. Process proportion equals some value range
- B. Process proportion equals some desired value
- C. Target is current
- D. Proportion of the tail is equal

# **QUESTION 63**

A Non-parametric Test should be used if just one distribution is not Normal out of the two or more gathered.

- A. True
- B. False

## **QUESTION 64**

Contingency Tables are used to test for association, or dependency, between two or more classifications.

- A. True
- B. False

# **QUESTION 65**

For the data shown here which statement(s) are true? (Note: There are 2 correct answers).

Grade A	Grade B	Grade C	
0.917	1.1	0.63	
0.68	0.173	4.17	
1.74	0.24	0.6	
0.3	0.67	0.84	
0.33	6.94	0.22	
4.13			

- A. With 95% confidence, we cannot conclude if the samples are from three Normal Distributions.
- B. With greater than 95% confidence, we conclude the samples are from Non-normal Distributions.
- C. If we wanted to compare the Central Tendencies of these three samples we would use the one way ANOVA test.
- D. If we wanted to compare the Central Tendencies of these three samples we could use Mood's Median test.

A(n) \_\_\_\_\_ is best used to compare a Machine 1 average quality characteristic to the same quality characteristic of Machine 2.

- A. F test
- B. 1-Sample t-test
- C. 2-Sample t-test
- D. ANOVA test

# **QUESTION 67**

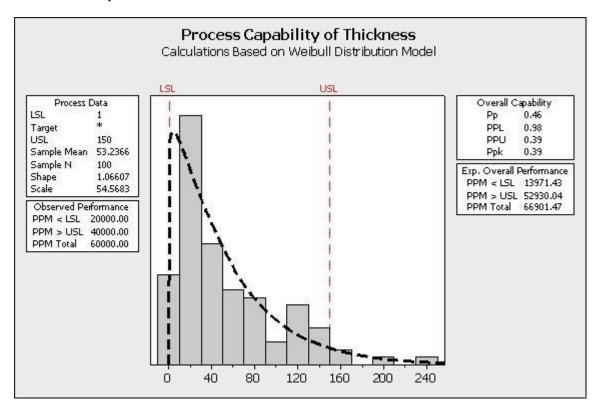
For the data set shown here which of these statements is/are true?

Grade A	Grade B	Grade C	
0.917	1.1	0.63	
0.68	0.173	4.17	
1.74	0.24	0.6	
0.3	0.67	0.84	
0.33	6.94	0.22	
4.13			

A. Hypothesis Testing of Means or Medians cannot be done since there are an unequal number of observations for the 3 samples

- B. A Paired T-test would be applicable for comparing Grade B and Grade A since they follow each other in the data set
- C. Grade A has the lowest sample Mean of the 3 samples
- D. Grade A has a higher sample Mean than Grade B

Review the analysis shown here.

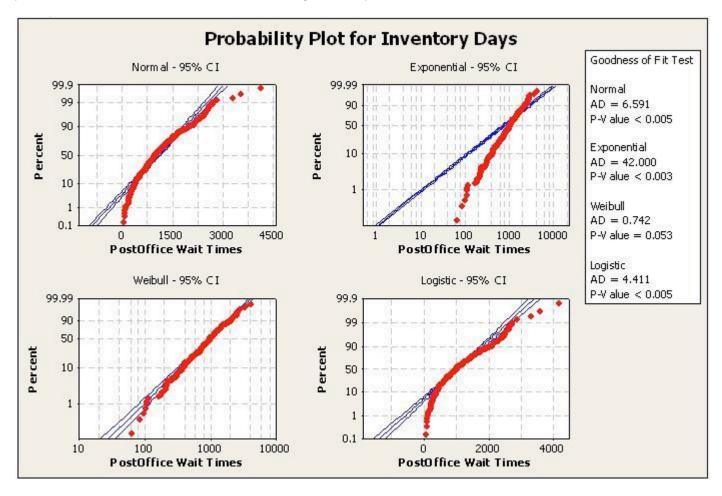


Which statements are true about the process? (Note: There are 3 correct answers).

- A. The initial focus for this project would be to determine why the thicknesses are so frequently too low.
- B. The majority of the process is closer to the lower specification limit.
- C. This process is described with the Weibull Distribution.
- D. The process has more problems with Variation than Centering.
- E. The process follows a non-normal distribution with the given data.

# **QUESTION 69**

A Lean Six Sigma project is attempting to reduce inventory days. The Process Capability will be monitored as part of the Control Phase to track the sustainability of the improvement.



Which distribution type is best used for performing the Capability Analysis?

- A. Weibull Distribution
- B. Normal Distribution
- C. Exponential Distribution
- D. Logistic Distribution
- E. Gaussian Distribution

## **QUESTION 70**

What conclusion is most correct about the Experimental Design shown here with the response in the far right column?

Adv	Bev	Des	Crux	Response
-1	-1	-1	-1	20
1	-1	-1	1	14
-1	1	-1	1	17
1	1	-1	-1	10
-1	-1	1	1	19
1	-1	1	-1	13
-1	1	1	-1	14
1	1	1	1	10

- A. No factor has enough statistical confidence greater than 95% to have an impact on the response rate
- B. Constant, Adv and Bev are the only factors statistically affecting the response rate with 95% confidence or more
- C. If the Adv is increased from the low level to the high level, the response rate increases
- D. The response level is statistically concluded to only need the Adv and Bev factors set at the low level to get the largest response rate
- E. This design does not have enough experimental runs to conclude anything as evidenced by the lack of Pvalues in the MINITABTM output

ดเ	JE:	STI	O	N	71

A(n) has occurred when two inputs have a greater impact on a change in the output than either of the inputs has by itself.

- A. Dependency
- B. Bimodal reaction
- C. Interaction
- D. Amplified effect

## **QUESTION 72**

When conducting a Hypothesis Test using Continuous Data the proper sample size is influenced by the extent to which we need to assess a Difference to be detected and the inherent variation in the process.

- A. True
- B. False

## **QUESTION 73**

The validity of the decision made with Hypothesis Testing is dependent upon all of these except

A. Beta risk

- B. Alpha risk
- C. Range of data
- D. Sample size

## **QUESTION 74**

Statistical Difference is the magnitude of difference or change required to distinguish between a true difference, brought about by change or improvement, and one that could have occurred by chance.

- A. True
- B. False

To be an effective Lean Six Sigma practitioner one must understand the difference between

- A. ANOVA and the Analysis of Variance
- B. Nonparametric tests and tests of Non-normal Data
- C. F-test and test of variances of 2 samples
- D. Practical and Statistical significance

## **QUESTION 76**

A Belt is analyzing data and upon creation of the graphical analysis sees multiple modes. One of the primary reasons this could occur is because the process has experienced a \_\_\_\_\_\_.

- A. Significant change from one shift to another
- B. Sizable Measurement System error
- C. Catastrophic failure of some sort
- D. Any one of these

From the variance F-test shown above, which of these conclusions is/are valid?

- A. The variance between the class score distribution is significantly different
- B. The variance between the class score distribution is not significantly different
- C. This test applies only to Normal Distributed data at 99 % confidence
- D. This test applies only to Non-normal Data at 99 % confidence
- E. There are not enough data points to make any statistical conclusions

QUESTION 78 Time is always the metric on the horizontal scale of a(n) Chart.
<ul><li>A. Pareto</li><li>B. Xbar</li><li>C. Multi-Vari</li><li>D. NP</li></ul>
D. NF
QUESTION 79  To properly analyze the variables impacting the output of a process we need to collect data that represents at least 80% of the variation in the process and assure ourselves we are collecting data from all three types of variation which are
<ul><li>A. Within, Between and Temporal B.</li><li>Within, Between and Temporary C.</li><li>Without, Above and Below</li><li>D. Induced, Natural and Unavoidable</li></ul>
<b>QUESTION 80</b> When the Inputs, X's, for your process are Normally Distributed about the Mean, the Outputs, Y's, will always be Normally Distributed.
A. True B. False
QUESTION 81 On a a Belt screens variables, or various inputs, to analyze their relative impact on the output of concern.
<ul><li>A. X-Y Matrix</li><li>B. Weighted Scale</li><li>C. Multi-Vari Chart D.</li><li>Poisson Chart</li></ul>

## **QUESTION 82**

For a Normal Distribution as samples size increases the Range in Mean and Standard Deviation decrease relative to the Mean and Standard Deviation of the population.

- A. True
- B. False

Some of the sources for different types of error that can be quantified using Statistical Analysis are
A. Error in sampling B. Bias in sampling C. Error in measurement D. All of these answers are correct
QUESTION 84 Since Normality is required if we intend to use the data collected as a predictive tool. To test for Normality of data we must determine if the P-value is
<ul><li>A. Equal to 0.05</li><li>B. Less than 0.05</li><li>C. Greater than 0.05</li><li>D. Greater than 0.5</li></ul>
QUESTION 85 The Normal Distribution is considered to be the most important distribution in statistics and, among other things is defined as having a total area under the curve of 1, is mounded and symmetrical and the Mean, Median and Mode are
<ul><li>A. All evenly divisible by 3</li><li>B. Twice the Standard Deviation</li><li>C. Within 10% of each other</li><li>D. The same number</li></ul>
QUESTION 86 Following process modifications, the Null Hypothesis states that no improvement to the process has occurred. If we discover the Null Hypothesis Test was rejected when it was false that would be a(n)
A. Alpha Error B. Type I Error C. Type II Error D. Type III Error

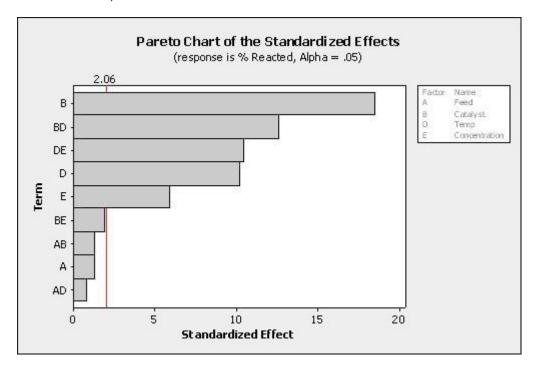
**QUESTION 87**A statistical test or Hypothesis Test is performed to reject or fail to reject a stated hypothesis and it converts the

Practical Problem into a Statistical Problem.
A. True B. False
QUESTION 88  The class score distribution of schools in a metropolitan area is shown here along with an analysis output. Comment on the statistical significance between the Means of the two distributions. Select the most appropriate statement.
<ul> <li>A. The two class Means are statistically different from each other</li> <li>B. The two class Means statistically not different from each other</li> <li>C. Inadequate information on class Means to make any statistical conclusions</li> <li>D. A visual comparison shows that class Means are not statistically different</li> <li>E. A visual comparison shows that class Means are statistically different</li> </ul>
QUESTION 89 A is used primarily to track the stability of the average value of a metric of interest.
<ul><li>A. NP Chart</li><li>B. Xbar-R Chart</li><li>C. I-MR Chart</li><li>D. C Chart</li></ul>
QUESTION 90  For her injection molding project a Belt needed to track the percentage of defectives of a particular sample set so she used a to display the data?
<ul><li>A. Individual Chart</li><li>B. C Chart</li><li>C. Xbar Chart</li><li>D. P Chart</li></ul>
QUESTION 91 Which of these graphs demonstrates conditions which would be sufficient to enable OCAP for the process?
<ul><li>A. Xbar Chart</li><li>B. Time Series Chart</li><li>C. Neither</li><li>D. Both</li></ul>
QUESTION 92  How many experimental runs exist in a Full Factorial and fully randomized design for 5 factors with 2 replicates for the Corner Points and no Center Points? The factors in the experiment are only at 2- levels.
A. 10 B. 128 C. 256 D. 64

If an experiment has 5 factors and no replicates for a 2-level Experimental Design with 16 experimental runs which statement(s) are correct? (Note: There are 3 correct answers).

- A. The Main Effects for the 5 factors are not aliased or confounded but the 2-way interactions are confounded with the 3-way interactions
- B. The Main Effects are confounded with only 4-way interactions
- C. The Experimental Design is half-fractional
- D. The experiment has 8 experimental runs with the first factor at the high level
- E. The experiment has only 4 experimental runs with the 5th factor at the high level

Which statement(s) are correct about the Pareto Chart shown here for the DOE analysis? (Note: There are 2 correct answers).



- A. It is unknown from this graph how many factors were in the Experimental Design
- B. The factors to keep in the mathematical model are E, D, DE, BD and B with an alpha risk equal to 2.06
- C. The effects to keep in the mathematical model are E, D, DE, BD and B with an alpha risk equal to 0.05
- D. The factors to keep in the mathematical model with a 5% alpha risk are BE, AB, A and AD

#### **QUESTION 95**

With Measurement System Analysis we are concerned with two issues that impact the potential variability of the data. They are \_\_\_\_\_ and Accuracy.

- A. Spread
- B. Reliability
- C. Precision
- D. Deflection

# **QUESTION 96**

An operator is measuring the distance between two points. Which is most likely to be influenced by the

operator?
<ul> <li>A. Precision of the measurement</li> <li>B. Accuracy of the measurement</li> <li>C. Calibration of the instrument</li> <li>D. All of these answers are correct</li> </ul>
QUESTION 97 Accuracy can be assessed in several ways and a fairly accurate means of measurement is visual comparison
A. True B. False
QUESTION 98  Measurement is defined as the difference between the observed and the expected values for a given set of data.
A. Breadth B. Linearity C. Range D. Bias
QUESTION 99 Appropriate measures means that measurements are
<ul> <li>A. Representative</li> <li>B. Sufficient</li> <li>C. Contextual</li> <li>D. Relevant</li> <li>E. All of these answers are correct</li> </ul>
QUESTION 100  A problem in the Measurement System suggests that there is a lack of consistency in the measurement over time.
A. Linearity B. Bias C. Stability D. Magnitude
QUESTION 101  An operator checks that all boxes being packed contain enough products to fill the box. However, each box getting filled has a different number of products in it. This is a Reproducibility problem, not a Repeatability problem.

A. True B. False

QUESTION 102
In a good Measurement System the most variation will be with part-to-part measurements. What should you do

if the majority of variation is associated with the Gage R&R assuming the gage is technically capable?

- A. Focus on fixing the Repeatability and Reproducibility of the measurement device
- B. Purchase a new machine
- C. Focus on trimming the Part-to-Part variation
- D. Run another MSA test with the machine

# **QUESTION 103**

What aspects of Measurement Systems Analysis (MSA) studies are applicable when the process used to measure does not damage the part?

A. Destructive variable gage R&R and Crossed Study

- B. Destructive variable gage R&R and Nested Study
- C. Nondestructive variable gage R&R and Crossed Study
- D. Nondestructive variable gage R&R and Nested Study

Each of the items listed would impact the Process Capability for a process with a continuous output except

A. Shape of process data distribution (e.g. Normal Distribution) B.

**Process Technology** 

- C. Process Standard Deviation
- D. Seasonal variation in process

# **QUESTION 105**

For Attribute Data, Process Capability is defined as the average proportion of nonconforming products.

- A. True
- B. False

### **QUESTION 106**

The reported Cpk for a process with an average of 104 units, a spread of 18 units and upper and lower specification limits of 122 and 96 units would be?

- A. 0.5
- B. 0.89
- C. 1.00
- D. 2.00

#### **QUESTION 107**

When we compare short-term and long-term Capability which of these is true?

- A. Cp is better for the short term
- B. Both short-term and long-term performance are alike
- C. Performance tends to improve over time
- D. Cp is better for the long-term

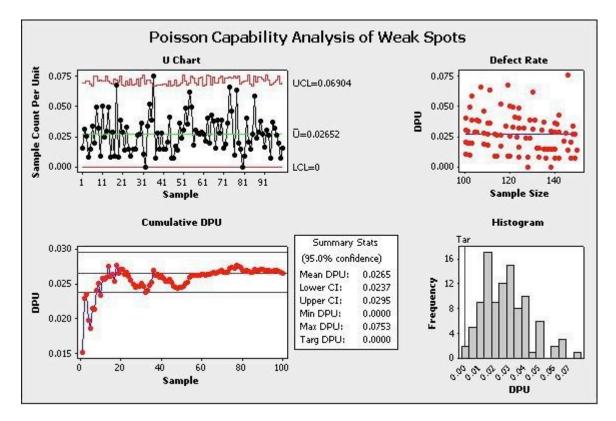
## **QUESTION 108**

What is the Ppk of a process with a spread of 24 units, an average of 68, an upper limit of 82 and a lower limit of 54?

- A. 1.68
- B. 2.00
- C. 4.00
- D. 4.42

# **QUESTION 109**

Which statements are correct about the advanced Capability Analysis shown here?



(Note: There are 3 correct answers).

- A. This is a Poisson Capability Analysis.
- B. The average DPU with 95% confidence is between 0.024 and 0.0295.
- C. The DPU does not seem to vary depending on sample size.
- D. The process shows only one instance of being out of control statistically so we have confidence in the estimated DPU of this process.
- E. The maximum DPU in one observation was nearly 0.0753.

# **QUESTION 110**

Relative to a Design of Experiments the term Collinear refers to variables being a \_\_\_\_\_\_ of each other.

- A. Linear combination
- B. Directly parallel
- C. Mirror image
- D. None of the above

# **QUESTION 111**

Which statement(s) are incorrect about Fractional Factorial Designs?

- A. A Half Fractional Design for 5 factors has the same number of experimental runs as a Full Factorial Design for 4 factors assuming no repeats or replicates or Center Points
- B. Quarter Fractional experiments can exist for those with 4 factors
- C. Resolution V design is desired while controlling costs of experimentation
- D. Half Fractional experiments do not exist for those designs with only 2 factors

## **QUESTION 112**

- A. Multi-Vari Analysis
- B. Baldridge Channels
- C. One Factor at a Time or OFAT
- D. Factorial Design

If in an experiment all possible variable pairs sum to zero the design is Orthogonal.

- A. True
- B. False

# **QUESTION 114**

Which Experimental Design typically is most associated with the fewest number of input variables or factors in the design?

- A. Response Surface design
- B. Full Factorial design
- C. Simple Linear Regression
- D. Fractional Factorial design

QUESTION 115 The method of Steepest Ascent guides you toward a target inside the original inference space.
A. True B. False
QUESTION 116 The Lean toolbox includes all of the following items except
<ul><li>A. Poke-Yoke</li><li>B. Standard Operating Procedures</li><li>C. Kaizen</li><li>D. 5S the work area</li></ul>
QUESTION 117 Questions that can be best answered by a Visual Factory include all of these except
<ul><li>A. Are setups optimized for lower scrap levels?</li><li>B. Can extra inventory be seen easily?</li><li>C. Can changeover challenges be recognized?</li><li>D. Are unneeded tools or supplies easily noted?</li></ul>
QUESTION 118 Situations where standardized work needs to be incorporated include all of these except

A. Changeover instructions incomplete

B. Lack of a system to assure proper inventory levels at repair stations

- C. Machines continually operating to reduce the labor cost per piece
- D. Process flow for the same product assembly taking various cycle time for completion

If a Six Sigma project was to reduce changeover times and the team found the project success was decreasing over time since changeover times began to creep back up, which Lean tools should be considered in the Control Phase to reestablish and sustain the project success?

- A. Improve the lighting to assure adequate visibility
- B. Confirm a Visual Factory exists to assure proper communication of status of machines
- C. Implement Kanbans to assure enough inventory for the process step
- D. Reword the standardized work instructions to use active verbs and not passive phrases

# **QUESTION 120**

Kaizens or Kaikakus and Six Sigma projects are intended to create breakthrough, significant process improvement versus minor, incremental improvements.

- A. True
- B. False

#### **QUESTION 121**

Using this partial Z Table, how many units from a month's production run are expected to not satisfy customer requirements for the following process?

Upper specification limit: 7.2 Lower specification limit: 4.3 Mean of the process: 5.9 Standard Deviation: 0.65 Monthly production: 450 units

- A. 3
- B. 7
- C. 10
- D. 12

#### **QUESTION 122**

Which of these items are not part of what is necessary for successful Kaizens?

- A. Good lighting
- B. Management support
- C. Operator support
- D. Analysis tools

#### **QUESTION 123**

When a Belt implements an improvement that is automated thus requiring no particular understanding for use he has applied which Lean tool?

- A. Mistake Proofing
- B. Kaizen Event
- C. 5S
- D. None of the above

#### **QUESTION 124**

Kanban establishes a means of monitoring production, conveyance and delivery information such that efficient flow is established. The method used by Kanban is to require a \_\_\_\_\_\_ before anything moves.

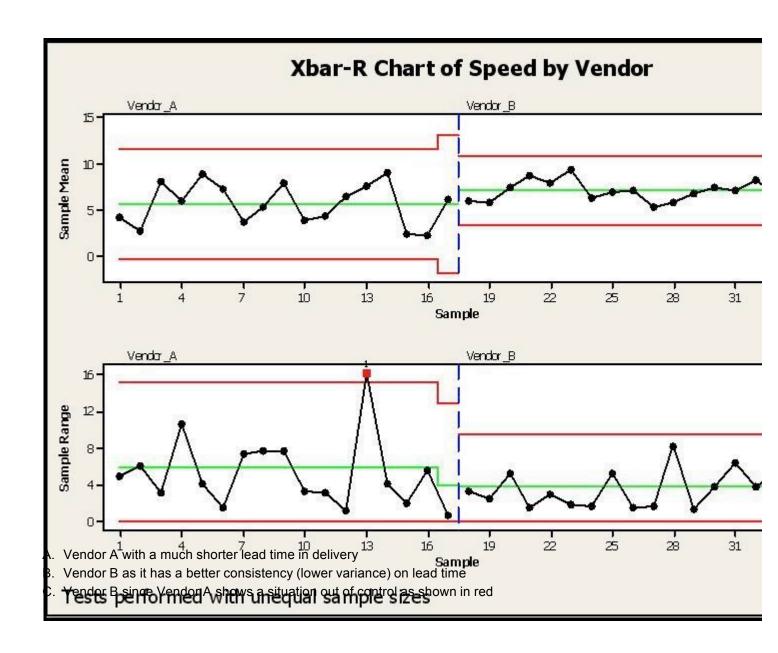
- B. Signal
- C. Bell to ring
- D. Work order

For a Kanban to be successful which of these must occur?

- A. Consistent cycle times
- B. Fairly stable process demand of product or service

- C. Low defect rate of incoming product or service
- D. All of the above

SPC Charts are used extensively in different business and decision-making environments. In this example a vendor is being selected based on speed of delivery. Which of the conclusions would help you pick a vendor for your needs regarding lead-time of delivery from your vendors? (Note: There are 4 correct answers).



Vendor B since the Control Limits are much narrower than Vendor A     E. Vendor B has higher lead time, but a process with much narrower Control Limits
QUESTION 127 Common and Special Cause are the focus of Statistical Process Control.
<ul><li>A. Prediction</li><li>B. Ideation</li><li>C. Capability</li><li>D. Variation</li></ul>
QUESTION 128 Special Cause Variation falls into which two categories? (Note: There are 2 correct answers).
<ul><li>A. Natural</li><li>B. Short term</li><li>C. Assignable</li><li>D. Pattern</li></ul>
QUESTION 129 Control Charts were developed by Dr. Shewhart to track data over time. To detect Special Cause variation the Control Charts use which of these?
<ul> <li>A. Data shift analysis</li> <li>B. Outlier analysis methods</li> <li>C. Center Line and Control Limits</li> <li>D. None of the above</li> </ul>
QUESTION 130 If the production is for higher volume and monitoring and the Mean and variability is to be monitored for four machines producing product and the characteristic to be monitored is Variable Data, which SPC Chart is best to be selected?
A. Xbar-R Chart B. Individual-MR Chart C. NP Chart D. CUSUM Chart
QUESTION 131 If you can Poka-Yoke a defect out of the process entirely then you do not need use SPC on the characteristic of interest in the defect.
A. True B. False
QUESTION 132 Range Charts are the technique used to determine if are occurring within the subgroups of the SPC Charts.
A. Common Causes

B. Special inspectionsC. Unnatural forces

# D. Special Causes

ΩI	JEST	TION	1 1 3 3

If a process has subgroups for Variable data and the process runs for a long period of time, then the best pair of SPC Charts to use would be an Xbar and \_\_\_\_\_.

- A. NP Chart
- B. Individuals Chart
- C. R Chart
- D. C Chart

OI.	IF	ST	IO	N	134
w	_	J.			IJT

The Control Limits width varies if the sample size varies for which type of chart?

- A. P Charts
- B. NP Charts
- C. Xbar-R Charts
- D. Time Series Charts

# **QUESTION 135**

Which of these elements are not included in Implementation plans?

- A. Work breakdown structure
- B. Cost/Benefit ratios
- C. Risk management plans
- D. Planned audits of work completion

# **QUESTION 136**

Following the completion of a LSS project the Belt not only creates a Control Plan he also develops a so those involved in the process know what to do when the critical metrics move out of spec.

- A. Response Plan
- B. Call List
- C. Chain-of-Command
- D. Defect Analysis Plan

# **QUESTION 137**

Six Sigma is a business improvement discipline whose fundamental view is based on a \_\_\_\_\_ oriented

approach of the business.
A. Profit
B. Performance
C. Process D. Predatory
D. Fledatory
QUESTION 138  Much of the Six Sigma methodology is used to identify and remove causes for
A. Process Variation
B. Material Costs
C. Excess Inventory
D. Lost Sales
QUESTION 139 When variation is removed from the output of a process then the process customer can have more confidence in the experience that results from the process.
A. True
B. False
QUESTION 140 The distance between the Mean of a data set and the Point of Inflection on a Normal curve is called the  A. Curve Spread B. Standard Deviation C. Numerical Average D. Data Breadth
QUESTION 141  One of the foundations of Lean Six Sigma is the concept that the output of a process (Y) is influenced by the process inputs (X's) and is commonly shown as which formula?
A. $Y = Z(X2)$
B. Y = f(X3)
C. $Y = f(Xn)$
D. $Y = g(X + 1.5)$
QUESTION 142 When we gather information for the Voice of the Business we are primarily interested in information concerning the of the business.
A. Advertising budget
B. Market share
C. Profitability
D. Ownership
QUESTION 143
When a Belt creates a Process Map she will use a to depict a decision point requiring a

A. Circle B. Square C. Diamond D. Rectangle
QUESTION 144  A Belt has determined that the inventory of repair parts at a rework station can be reduced by 45%. According to Cost of Poor Quality (COPQ) definitions inventory reduction would be considered

Yes or No decision.

A. Soft SavingsB. COPQ efficiencyC. Median Savings

D. Hard Savings

# **QUESTION 145**

Customers make their decisions based on Features, Integrity (of the seller) Delivery and

- A. Color
- B. Expense
- C. Season
- D. None

#### **QUESTION 146**

The Hardware Store ordered ten lawn mower from the manufacturer and just before shipping the manufacturer found one to have a motor that wouldn't start. For the manufacturer this would be categorized as what type of cost?

- A. Internal Failure Costs
- B. External Failure Costs
- C. Prevention Costs
- D. Appraisal Costs

# **QUESTION 147**

Cost of Poor Quality (COPQ) can be classified as Visible Costs and Hidden Costs. All these items are Hidden Cost except \_\_\_\_\_\_.

- A. Lost Customer Loyalty
- B. Returns
- C. Time Value of Money
- D. Late Delivery

Correct Answer: B Section: (none)

# **Explanation**

# **Explanation/Reference:**

Explanation:

# **QUESTION 148**

Which of these are examples of business metrics or Key Performance Indicators commonly referred to as KPI's?

- A. Cycle Time
- B. Defects
- C. No. of Units Reworked
- D. Labor Hours
- E. All of these answers are correct

#### **QUESTION 149**

When one speaks of 20% of something contributing 80% of the affect they are referring to what is known as the

- A. Shewhart Example
- B. Pareto Principle
- C. Balance Equation
- D. Connection Principle

### **QUESTION 150**

Using this data calculate the percentage of DPU.

- A. 2.74
- B. 3.23
- C. 4.56
- D. 5.93

# **QUESTION 151**

As a means of measuring the effects on other areas of a process as a result of changes in the primary metric we also define and track \_\_\_\_\_\_.

- A. Parallel process metrics
- B. Secondary metrics
- C. Tertiary metrics
- D. Industry standards

Calculate the Rolled Throughput Yield of this process using this data. DatA. unit input: 1450, unit output: 1390, defects repaireD. 320, scrap: 60

- A. 71.33%
- B. 72.66%
- C. 73.79%
- D. 77.93%

### **QUESTION 153**

"A calculated time frame that matches customer demand" is a definition of what Lean Principles term?

- A. Value Stream
- B. Kaizen event
- C. Takt time
- D. Kanban

#### **QUESTION 154**

What dollar amount of savings would a project show if it reduced your outstanding Accounts Receivable by \$1.4 million dollars to \$5.3 million total and your organization's marginal cost of capital was 6.2%?

- A. \$43,400
- B. \$86,800
- C. \$117,500
- D. \$328,600

Correct Answer: B Section: (none)

Explanation
Explanation/Reference: Explanation:
QUESTION 155 Which Element of Waste best describes "the unnecessary movement of materials and goods"?
A. Overprocessing B. Inventory C. Motion D. Conveyance
QUESTION 156 A Belt rearranged the location of the parts inventory for a rework station locating the most often used parts to be within hand reach of the repair person. This rearrangement resulted in quicker repair times by eliminating one of seven major elements of waste which is the Waste of
<ul><li>A. Motion</li><li>B. Conveyance</li><li>C. Inventory</li><li>D. Waiting</li></ul>
QUESTION 157 The Japanese born function of a Kanban event utilizes a specific, step-by-step approach meant to bring about major changes to a process.
A. True  B. False

The primary objective in removal of waste is to improve the Order Production Cycle where the time from to the time of receipt of payment is compressed.

**QUESTION 158** 

A. Shift start

QUESTION 159 Handling of warranty returns, process improvement team meetings and rework to expectations are all examples of business costs that are classified as	
A. Nuisance B. Non-value Add C. Necessary D. Unavoidable	
QUESTION 160 At the very initiation of a project a Belt must develop a concise the area of concern and why it is important this issue be improved.	that states at a high level
<ul><li>A. Business Case</li><li>B. Project Doctrine</li><li>C. Management Justification</li><li>D. Process Owner Disclosure</li></ul>	
QUESTION 161 The English words used for the 5S's are Sorting, Straightening,, Sustaining. (Note: There are 2 correct answers).	and
<ul><li>A. Shaping</li><li>B. Shining</li><li>C. Standardizing</li><li>D. Signing</li></ul>	
QUESTION 162 An example of the waste of mismanaged Inventory is	
<ul> <li>A. Capital costs of money</li> <li>B. Value decrease from aged inventory</li> <li>C. Cost of storage space</li> <li>D. All of these answers are correct</li> </ul>	
QUESTION 163 In a Fishbone Diagram the 6M's stand for Methods,, Machine, Ma Materials.	n, Mother Nature and
A. Measurements B. Merger C. Management D. Medical	
QUESTION 164 The most appropriate type of FMEA for a product before going into manufacturing	is aFMEA
A. Design	

B. ConsumerC. Survey

# D. Test Process

# **QUESTION 165**

Which one of the listed tools is frequently used to help drill down to possible causes once a Fishbone Diagram is constructed?

A. 3 When Analysis

<ul><li>B. Skeleton Diagnostic</li><li>C. Ishikawa Diagram</li><li>D. 5 Why Analysis</li></ul>
QUESTION 166  One of the primary deliverables from performing a SIPOC is to begin to understand which inputs have the greatest affect on the outputs.
<ul><li>A. Management's desired</li><li>B. Supplier delivered</li><li>C. Process operator</li><li>D. Customer most valued</li></ul>
QUESTION 167 Two of the key deliverables for the Measure Phase are a robust description of the process and its flow and an assessment of the Management System.
A. True B. False
QUESTION 168 A valuable tool to use during the Measure Phase to show material and information flow throughout an entire process is the
<ul><li>A. Value Stream Map</li><li>B. FMEA</li><li>C. Pareto Chart</li><li>D. Standard Operating Procedure</li></ul>
QUESTION 169 Which of the items listed do not define what an X-Y Diagram is?
<ul> <li>A. Created for every project</li> <li>B. Based on team's collective opinions</li> <li>C. Updated whenever a parameter is changed</li> <li>D. Used to show each step in a process</li> <li>E. A living document throughout project lifecycle</li> </ul>
QUESTION 170 The two types of data that are to be used in Statistical Analysis are Attribute and Variance.
A. True B. False
QUESTION 171  Early in a project a Belt will want to begin to identify and evaluate risk factors for the subject process and will therefore begin building a(n)
A. SIPOC B. FMEA

D. Team charter
QUESTION 172 Data that can be measured on a continuum and has meaningful decimal subdivisions are data.
A. Continuous B. Surplus C. Discrete D. Variable
QUESTION 173 Of the various types of data shown which is NOT representative of Variable Data.
<ul><li>A. Child's height is 4 foot 3 inches</li><li>B. Three employees wore hard hats</li><li>C. Car burned 2.7 gallons of gasoline</li><li>D. Train was going 140 kilometers per hour</li></ul>
QUESTION 174 All the data points that represent the total set of information of interest is called the
<ul><li>A. Population</li><li>B. Sample</li><li>C. Frame</li><li>D. Spread</li></ul>
QUESTION 175 A fundamental rule is that both Standard Deviation and Variance can be added.
A. True B. False
QUESTION 176  One of the methods of testing a Measurement System is to have at least two people take multiple readings from the same instrument and of the same sample set to judge the Repeatability and Reproducibly. This approach is called a study.  A. Correlation Analysis  B. Gage R & R

C. Business Case

	Bimodal Dual Attribute
	STION 177 tural logarithmic base is not required for which of these distributions for probability calculations?
A. \ B.	Veibull
	mial C.
Pois	son D.
Norr	nal
Proc shift	STION 178 luction Line 1 is able to complete 500 units per shift. Production Line 2 is able to finish 1,500 units per . Production Line 2 is 3 times faster than Production Line 1. This analysis is an example of e Data.
A. N	Nominal
	Ratio
	Ordinal
D. I	nterval
A do dock a His	ck worker for a feed supplier was tasked with assuring the proper weight in the feed bags as they left the columns listed the range of weight of the bags included in the studies. This required plotting stogram of the weight of the bags. While drawing the Histogram the x-axis contained a certain scale of . Pick the scale of data that is appropriate for Histograms.
Α. (	Ordinal Scale Data
B. I	nterval Scale Data
	Nominal Scale
Data Data	D. Ration Scale
Dala	
	STION 180 is the most frequently occurring value in a distribution of data.
	Median Maga
	Mean Center Point
	Mode (
	STION 181 this data to calculate the Z Score. Average of: 92, Standard Deviation: 2, Upper Spec Limit: 101
A. (	0.75
B. 1	
C. 2	2.25
D. 4	.50

If a Belt needed to model the data for the number of weaves in section of carpet fabric she would use the

B. Extended	
C. Exponential	
D. Weibull	
QUESTION 183  When analyzing the behavior of our process to assess customer satisfaction we are concerned about by variation such that it stays within the spec limits and how well the Mean is the prequirements.	oth the ocess

\_\_\_\_\_ Distribution approach.

A. Poisson

- A. Balanced against
- B. Over and above
- C. Twice as great as
- D. Centered relative to

Using this partial Z Table, how many units from a month's production run are expected to not satisfy customer requirements for the following process?

Upper specification limit: 8.4 Lower specification limit: 4.7 Mean of the process: 6.2 Standard Deviation: 2.2 Monthly production: 360 units

- A. 8
- B. 13
- C. 28
- D. 57

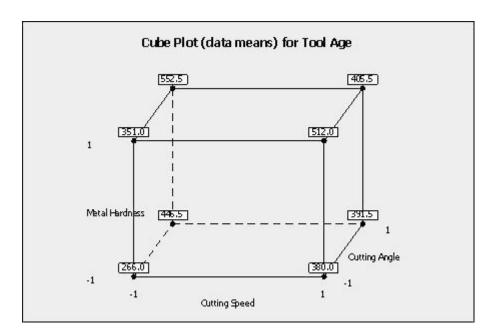
# **QUESTION 185**

A Full Factorial experiment using a 2 level 4 factor approach has been proposed to test the viability of an extrusion machine experiment. How many treatment combinations will this approach involve?

- A. 8
- B. 16
- C. 32
- D. 64

## **QUESTION 186**

Which statement(s) are correct about the Factorial Plot shown here? (Note: There are 3 correct answers).



- A. When the cutting speed increased from low to high level, the tool age increases
- B. The coefficient of the metal hardness is positively related to the output of tool age
- C. The coded coefficient is lower for cutting speed than the cutting angle related to the output of tool age
- D. These plots prove a statistically significance factor with 95% confidence
- E. These plots are an example of interaction plots

Which statement(s) are incorrect for the Regression Analysis shown here? (Note: There are 2 correct answers).

### Regression Analysis: Turbine Output versus Air-Fuel Ratio, % steam, ...

```
The Regression Equation is
TurbineOutput = 16.5 + 3.21 Air-Fuel Ratio + 0.386 % methane
               + 0.0166 SteamExitTemp
Predictor
                   Coef
                          SE Coef
                                        T
Constant
                 16.488
                           2,918
                                    5.65 0.000
Air-Fuel Ratio
                3.2148
                           0.2377
                                    13.52
                                           0.000
% methane
                0.38637
                          0.07278
                                    5.31
                                           0.000
SteamExitTemp 0.016576 0.004273
                                    3.88
                                           0.004
S = 0.508616 R-Sq = 98.6%
                             R-Sq(adj) = 98.2%
Analysis of Variance
                                 MS
Source
Regression
                3 170.003 56.668 219.06 0.000
               9
Residual Error
                    2.328
                             0.259
               12 172.331
Total
Source
                    Seq SS
Air-Fuel Ratio
                   159,048
% methane
                1
                      7.062
SteamExitTemp
                1
                      3.892
```

- A. The air-fuel ratio explains most of the TurbineOutput variation
- B. The Regression explains over 98% of the process variation
- C. This Multiple Linear Regression has three statistically significant independent variables
- D. If the air-fuel ratio increases by 1, the TurbineOutput more than triples
- E. The SteamExitTemp explains the most variation of the TurbineOutput

Fractional Factorial Designs are used to analyze factors to model the output as a function of inputs if Hypothesis Testing in the Analyze Phase was inadequate to sufficiently narrow the factors that significantly impact the output(s).

- A. True
- B. False

### **QUESTION 189**

Fractional Factorial designs are used to reduce the time and cost of experiments because the \_\_\_\_\_has been lowered.

- A. Number of data measurement points
- B. Number of runs
- C. People involved
- D. Output summary

#### **QUESTION 190**

A Factorial Experiment based on a Level 2 Design with 4 factors would require 16 runs to fully assess the interactions.

- A. True
- B. False

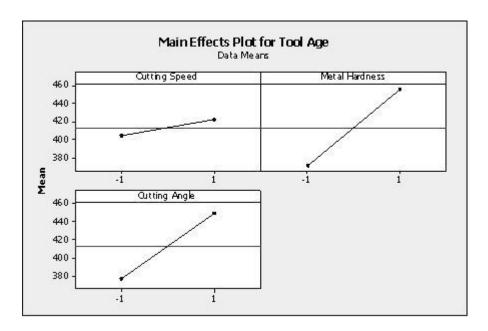
#### **QUESTION 191**

Screening experiments are the proper choice when a Belt is faced with the situation of highly Fractional Factorial Designs.

- A. True
- B. False

#### **QUESTION 192**

Which statement(s) are correct about the DOE Factorial plot output here? (Note: There are 3 correct answers).



- A. Two factors were operated at 3 levels each
- B. The highest tool age was achieved with metal hardness at high level while keeping the cutting speed at the low level
- C. The design indicated above is a 32 factorial design
- D. The cutting speed and cutting angle are at the low level for the least tool age achieved
- E. All factors had 2 levels in the experiment

Which statement is most correct for the Regression Analysis shown here?

# Regression Analysis: Turbine Output versus Air-Fuel Ratio, % steam, ...

- A. The Regression explains 50.8% of the process variation
- B. The air-fuel ratio explains most of the TurbineOutput variation
- C. This Simple Linear Regression explains 98+% of the process variation
- D. This Multiple Linear Regression has four statistically significant independent variables

#### **QUESTION 194**

A(n) \_\_\_\_\_ is best used to compare a Machine 1 average quality characteristic to the same quality characteristic of Machine 2.

- A. 1-Sample t-test
- B. 2-Sample t-test
- C. F test
- D. ANOVA test

### **QUESTION 195**

For the data set shown here which of these statements is/are true?

Grade A	Grade B	Grade C
0.917	1.1	0.63
0.68	0.173	4.17
1.74	0.24	0.6
0.3	0.67	0.84
0.33	6.94	0.22
4.13		

- A. Hypothesis Testing of Means or Medians cannot be done since there are an unequal number of observations for the 3 samples
- B. A Paired T-test would be applicable for comparing Grade B and Grade A since they follow each other in the data set
- C. Grade A has the lowest sample Mean of the 3 samples
- D. Grade A has a higher sample Mean than Grade B

When a Belt properly analyzes the results of an experiment he must examine the Residuals in expectation of finding all of the following except

- A. Some Residuals higher than others
- B. Residuals will represent a Linear Regression
- C. All Residuals within 2 Standard Deviations of the Mean
- D. Some Residuals lower than others

#### **QUESTION 197**

Choose those characteristics of a Simple Linear Regression (SLR) Analysis that are applicable. (Note: There are 3 correct answers).

A. The Correlation Coefficient is always greater than the Regression Coefficient in a SLR B.

General Regression Analysis deals only with Continuous Data

- C. Non-linear Regressions can explain curvature when with more statistical confidence than Linear Regressions
- D. SLR can help quantify the significance of variation in X that influences the variation in Y via a mathematical equation
- E. A Correlation does not explain causation but a Regression Analysis with a statistically valid mathematical equation does explain causation

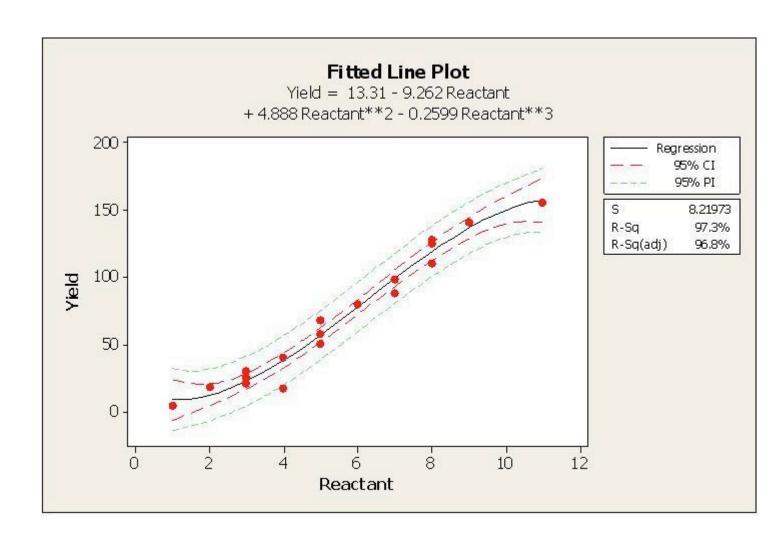
## **QUESTION 198**

A valid Multiple Linear Regression (MLR) is characterized by all of these except?

- A. It is an assumption that the X's (inputs) are not correlated to each other
- B. The X's (inputs) are assumed to be independent of each other
- C. The Residuals from MLR analysis have to be Normally Distributed
- D. MLR is conducted based on a deliberate form of experimentation
- E. It is not possible to evaluate interactions in a MLR analysis

### **QUESTION 199**

Which statement is NOT correct about the Fitted Line Plot shown here?



- A. The independent variable is the reactant
- B. If the reactant was 10 units, with 95% confidence we would expect a minimum yield of 148 units
- C. With at least 95% confidence, we can expect less than 10 units of Yield when the reactant is at a value of 1
- D. A reactant value between 6 and 8 units yields around 40 to 60
- E. When the reactant increases, the expected yield would increase

The calculation of Column Total times Row Total divided by Grand Total yields expected values from what type of chart?

- A. Pareto Chart
- B. Sakami Table
- C. Contingency Table
- D. None

### **QUESTION 201**

Contingency Tables are used to test for association, or dependency, between two or more classifications.

- A. True
- B. False

#### **QUESTION 202**

It would be more likely than not for a Belt conducting a Regression Analysis to find that the

- A. r2 value is smaller than the absolute value of r
- B. Correlation Coefficient equals r2
- C. Coefficient of Determination is less than r2
- D. Correlation Coefficient equals r divided by 2

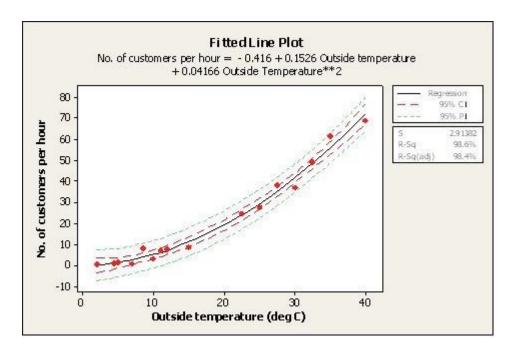
# **QUESTION 203**

A valid mathematical Regression represents all of the characteristics shown except

- A. All of the standardized residuals will be within ±3 Standard Deviations
- B. The sum of the residuals is zero
- C. The residuals when plotted follow a Normal Distribution
- D. Most standardized residuals are within ±2 Standard Deviations
- E. The Residual is equal to the difference between the observed and predicted values

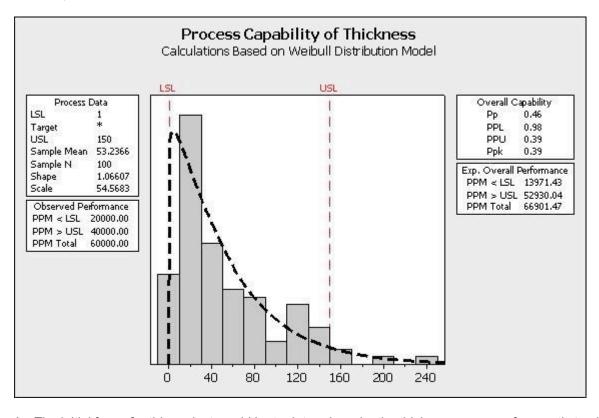
# **QUESTION 204**

Which statement(s) are correct about the Regression shown here? (Note: There are 2 correct answers).



- A. The dependent variable is the outside temperature
- B. The relationship between outside temperature and number of customers per hour is a Linear Regression
- C. The dashed lines indicate with 95% confidence where all of the process data should fall between
- D. The dashed lines indicate with 95% confidence the estimate for the Quadratic Regression Line
- E. The predicted number of customers per hour is close to 5 if the outside temperature is 10 deg C

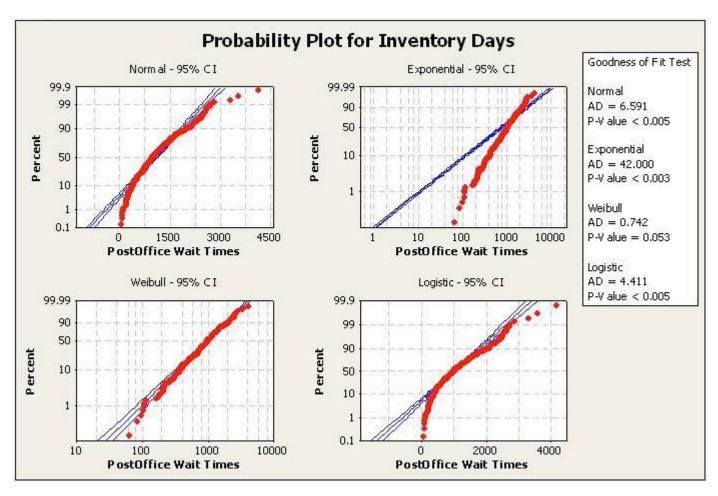
Review the analysis shown here. Which statements are true about the process? (Note: There are 3 correct answers).



- A. The initial focus for this project would be to determine why the thicknesses are so frequently too low
- B. The majority of the process is closer to the lower specification limit

- C. This process is described with the Weibull Distribution
- D. The process has more problems with Variation than Centering
- E. The process follows a non-normal distribution with the given data

A Lean Six Sigma project is attempting to reduce inventory days. The Process Capability will be monitored as part of the Control Phase to track the sustainability of the improvement.



Which distribution type is best used for performing the Capability Analysis?

- A. Weibull Distribution
- B. Normal Distribution
- C. Exponential Distribution
- D. Logistic Distribution
- E. Gaussian Distribution

# **QUESTION 207**

Which of these might contribute to similar distributions having Unequal Variance?

- A. Extreme tails
- B. Outliers
- C. Multiple Modes
- D. All of the above

## **QUESTION 208**

A Belt working in a supply chain environment has to make a decision to change suppliers of critical raw materials for a new product upgrade. The purchasing manager is depending on the Belt's effort requiring that the average cost of an internal critical raw material component be less than or equal to \$4,200 in order to stay within budget. Using a sample of 35 first article components, a Mean of the new product upgrade price of \$4,060, and a Standard Deviation of \$98 was estimated. Select the answer that best states the Practical Problem.

- A. If the average cost per component is \$4,200 or less, then the purchase manager will introduce the new product upgrade with new components
- B. If the average cost per component is greater than \$4,200, then the purchase manager will introduce the

- new product upgrade with new components
- C. Only if the average cost per product upgrade is \$4,060, will the purchase manager introduce new product upgrades with new components
- D. If the average cost per new product upgrade is less than \$180, then the purchase manager will introduce the new product upgrade with new components

A Belt working in a supply chain environment has to make a decision to change suppliers of critical raw materials for a new product upgrade. The purchasing manager is depending on the Belt's effort requiring that the average cost of an internal critical raw material component be less than or equal to \$4,200 in order to stay within budget. Using a sample of 35 first article components, a Mean of the new product upgrade price of \$4,060, and a Standard Deviation of \$98 was estimated. The Alternative Hypothesis in the above example is?

- A. The Standard Deviation is equal to \$300
- B. The Mean is less than \$4,320
- C. The Mean is equal to \$4,060
- D. The Mean is less than \$4,200
- E. The Mean is greater than \$4,200

#### **QUESTION 210**

A Belt working in a supply chain environment has to make a decision to change suppliers of critical raw materials for a new product upgrade. The purchasing manager is depending on the Belt's effort requiring that the average cost of an internal critical raw material component be less than or equal to \$2,800 in order to stay within budget. Using a sample of 55 first article components, a Mean of the new product upgrade price of \$2,240 and a Standard Deviation of \$120 was estimated. Based on the data provided, the Z value for the data assuming a Normal Distribution is?

- A. 2.33
- B. 4.67
- C. 6.48
- D. 8.28

A Belt working in a supply chain environment has to make a decision to change suppliers of critical raw materials for a new product upgrade. The purchasing manager is depending on the Belt's effort requiring that the average cost of an internal critical raw material component be less than or equal to \$4,200 in order to stay within budget. Using a sample of 35 first article components, a Mean of the new product upgrade price of \$4,060, and a Standard Deviation of \$98 was estimated. In order to increase the Long Term Z value to 4, what is the maximum long term variation in pricing the Belt can accept for his upgraded critical raw material component?

- A. \$20
- B. \$35
- C. \$70
- D. \$110

### **QUESTION 212**

Sally and Sara sell flower pots at their garage sale. Sally motivates Sara mentioning that they will sell a minimum of 15 pots per day if the outside temperature exceeds 60o F. From a sample, whose population is assumed to follow a Normal Distribution, taken for 30 days at 60 degrees or more an average of 13.6 pots per day were sold with a Standard Deviation of 0.7 pots. For the sales accomplished above, what test would validate if they met their requirements?

- A. F Test
- B. Test for Equal Variance
- C. Chi Square Test
- D. One-Sample t-Test

## **QUESTION 213**

Sally and Sara sell flower pots at their garage sale. Sally motivates Sara mentioning that they will sell a minimum of 15 pots per day if the outside temperature exceeds 600 F. From a sample, whose population is assumed to follow a Normal Distribution, taken for 30 days at 60 degrees or more an average of 13.6 pots per

day were sold with a Standard Deviation of 0.7 pots.	The statistical Degrees of Freedom for this example are?

- A. 1
- B. 29
- C. 30
- D. 31
- E. 2

Sally and Sara sell flower pots at their garage sale. Sally motivates Sara mentioning that they will sell a minimum of 22 pots per day if the outside temperature exceeds 600 F. From a sample, whose population is assumed to follow a Normal Distribution, taken for 30 days at 60 degrees or more an average of 18.2 pots per day were sold with a Standard Deviation of 0.9 pots. What is the Z value for this sales process?

- A. 1.23
- B. 1.62
- C. 2.11
- D. 4.22

### **QUESTION 215**

The relationship between a response variable and one or more independent variables is investigated and modeled by use of which of these?

- A. X-Y Matrix
- B. Baldridge Assessment
- C. Critical X's Definition
- D. Analysis of Variance (ANOVA)

## **QUESTION 216**

An ANOVA used across many dependent variables could increase the Beta risk.

- A. True
- B. False

A Non-parametric Test should be used if just one distribution is not Normal out of the two or more gathered.

- A. True
- B. False

### **QUESTION 218**

The Mann-Whitney test is a powerful test and is unique to situations from which of the choices listed? (Note: There are 2 correct answers).

- A. Testing the identity of two populations
- B. Focuses on equality of the Median of the two populations
- C. Less powerful than the traditional "t-test"
- D. More widely applicable than the traditional "t-test"

### **QUESTION 219**

Assessing process proportion as opposed to evaluating a process with respect to a set target can be done using one or more of these. (Note: There are 2 correct answers).

- A. Process proportion equals some desired value
- B. Process proportion equals some value range
- C. Target is current
- D. When we deal with Attribute type data
- E. Proportion of the tail is equal

## **QUESTION 220**

For the data shown here which statement(s) are true? (Note: There are 2 correct answers).

Grade A	Grade B	Grade C
0.917	1.1	0.63
0.68	0.173	4.17
1.74	0.24	0.6
0.3	0.67	0.84
0.33	6.94	0.22
4.13		

- A. With 95% confidence, we cannot conclude if the samples are from three Normal Distributions
- B. With greater than 95% confidence, we conclude the samples are from Non-normal Distributions
- C. If we wanted to compare the Central Tendencies of these three samples we would use the one way ANOVA test
- D. If we wanted to compare the Central Tendencies of these three samples we could use Mood's Median test
- E. If we wanted to compare the Central Tendencies of all three samples we could use the Mann- Whitney test

Following process modifications, the Null Hypothesis states that no improvement to the process has occurred. If we discover the Null Hypothesis Test was rejected when it was false that would be a(n)

- A. Type I Error
- B. Type II Error
- C. Type III Error
- D. Alpha Error

### **QUESTION 222**

If the results from a Hypothesis Test are located in the "Region of Doubt" area, what can be concluded?

- A. Rejection of the Alpha
- B. We fail to reject the Null Hypothesis
- C. The test was conducted improperly
- D. We reject the Null Hypothesis

#### **QUESTION 223**

When conducting a Hypothesis Test using Continuous Data the proper sample size is influenced only by the extent to which we need to assess a Difference to be detected but not the inherent variation in the process.

- A. True
- B. False

### **QUESTION 224**

Statistical Difference is the magnitude of difference or change required to distinguish between a true difference, brought about by change or improvement, and one that could have occurred by chance.

- A. True
- B. False

### **QUESTION 225**

To be an effective Lean Six Sigma practitioner one must understand the difference between

\_\_\_\_\_.

- A. ANOVA and the Analysis of Variance
- B. Nonparametric tests and tests of Non-normal Data
- C. Practical and Statistical significance
- D. F-test and test of variances of 2 samples

The validity of the decision made with Hypothesis Testing is dependent upon all of the following except

- A. Beta risk
- B. Range of data
- C. Alpha risk
- D. Sample size

QUESTION 227 To establish a sample size that will allow the proper overlap of distributions we do which of these?	
<ul><li>A. Multiply Alpha by 1.75</li><li>B. Calculate one minus Beta</li><li>C. Calculate Beta plus 2</li><li>D. Multiply Beta by 3</li></ul>	
QUESTION 228 From the variance F-test shown above, which of these conclusions is/are valid?	
<ul> <li>A. The variance between the class score distribution is not significantly different</li> <li>B. This test applies only to Normal Distributed data at 99 % confidence</li> <li>C. The variance between the class score distribution is significantly different</li> <li>D. There are not enough data points to make any statistical conclusions</li> </ul>	
QUESTION 229 Time is always the metric on the horizontal scale of a(n) Chart.	
A. Pareto B. Xbar	

On a \_\_\_\_\_ one can see a pattern from the graphed points such that conclusions can be drawn about the largest family of Variation.

C. Multi-Vari D. NP

**QUESTION 230** 

- A. Multi-Vari Chart
- B. Weighted Scale
- C. X-Y Matrix
- D. Poisson Chart

For a batch manufacturing process, while assessing short term process variation, which variation category(ies) should one need to focus on? (Note: There are 2 correct answers).

- A. Variation within consecutive pieces
- B. Variation among consecutive batches
- C. Variation among groups of pieces
- D. Variation among the completed product

#### **QUESTION 232**

When the Inputs, X's, for your process are Normally Distributed about the Mean, the Outputs, Y's, will be Normally Distributed.

- A. True
- B. False

#### **QUESTION 233**

Some of the sources for different types of error that can be quantified using Statistical Analysis are which of these?

- A. Error in sampling
- B. Bias in sampling
- C. Error in measurement
- D. All of the above

### **QUESTION 234**

For a Normal Distribution as samples size increases the Range in Mean and Standard Deviation decrease relative to the Mean and Standard Deviation of the population.

- A. True
- B. False

#### **QUESTION 235**

From this list select the best example of Bias in Sampling.

- A. Testing the completeness of cooking a cake but the testers cannot agree on how to measure internal temperature
- B. Testing the sharpness of a razor blade while the sample of 500 are from the same model razor
- C. Testing the weight of participants at a wrestling event and only measuring those who finished second or better
- D. Testing a hand-held GPS models for durability using samples only from Nokia Model P120

# **QUESTION 236**

The Central Limit Theorem says that as the sample size becomes large the sample Mean distribution will form a Normal Distribution,

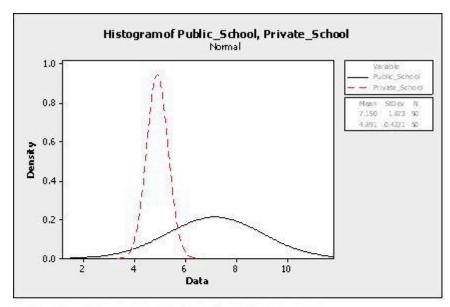
A. If the Measurement System is properly calibrated

- B. When the data is collected accurately
- C. If the shape is evenly spread
- D. No matter what the shape of the population distribution of individuals

A statistical test or Hypothesis Test is performed to reject or fail to reject a stated hypothesis and it converts the Practical Problem into a Statistical Problem.

- A. True
- B. False

The class score distribution of schools in a metropolitan area is shown here along with an analysis output. Comment on the statistical significance between the Means of the two distributions. Select the most appropriate statement.



Two-sample t for Private\_School vs Public\_School

	N	Mean	StDev	SE Mean
Private_School	50	4.891	0.422	0.060
Public_School	50	7.15	1.87	0.26

Difference = mu (Private\_School) - mu (Public\_School)

Estimate for difference: -2.259

99% CI for difference: (-2.985, -1.534)

T-Test of difference = 0 (vs not =): T-Value = -8.32 p-Value = 0.000 DF = 53

- A. The two class Means are statistically different from each other
- B. The two class Means statistically not different from each other
- C. Inadequate information on class Means to make any statistical conclusions
- D. A visual comparison shows that class Means are not statistically different

### **QUESTION 239**

An operator is measuring the distance between two points. Which is most likely to be influenced by the operator?

- A. Precision of the measurement
- B. Accuracy of the measurement
- C. Calibration of the instrument
- D. All of these answers are correct

#### **QUESTION 240**

Accuracy can be assessed in several ways and a fairly accurate means of measurement is visual comparison.

- A. True
- B. False

QUESTION 241 With Measurement System data. They are	Analysis we are concerned with two issues that impact the potential variability of the
A. Precision and Accuracy	
B. Reliability and Repeatal	pility
C. Error and Spread	
D. Sensitivity and Deflection	on
QUESTION 242 Measurement given set of data.	is defined as the difference between the observed and the expected values for a
A. Bias	

B. LinearityC. RangeD. Breadth

A problem in the Measurement System suggests that there is a lack of consistency in the measurement over time.
<ul><li>A. Linearity</li><li>B. Bias</li><li>C. Stability</li><li>D. Magnitude</li></ul>
QUESTION 244 In a good Measurement System the most variation will be with part-to-part measurements. What should you do if the majority of variation is associated with the Gage R&R assuming the gage is technically capable?
<ul> <li>A. Focus on fixing the Repeatability and Reproducibility of the measurement device</li> <li>B. Purchase a new machine</li> <li>C. Focus on trimming the Part-to-Part variation</li> <li>D. Run another MSA test with the machine</li> </ul>
QUESTION 245 An operator checks that all boxes being packed contain enough products to fill the box. However, each box getting filled has a different number of products in it. This is a Reproducibility problem, not a Repeatability problem.
A. True

Appropriate measures means that measurements are \_\_\_\_\_\_.

B. False

**QUESTION 246** 

- A. Representative
- B. Sufficient
- C. Contextual
- D. Relevant
- E. All of these answers are correct

What aspects of Measurement Systems Analysis (MSA) studies are applicable when the process used to measure does not damage the part?

- A. Destructive variable gage R&R and Crossed Study
- B. Destructive variable gage R&R and Nested Study
- C. Nondestructive variable gage R&R and Crossed Study
- D. Nondestructive variable gage R&R and Nested Study

## **QUESTION 248**

Which item(s) listed would impact the Process Capability for a process with a continuous output? (Note: There are 4 correct answers).

- A. Shape of process data distribution (e.g. Normal Distribution)
- B. Process Technology
- C. Process Standard Deviation
- D. Presence of Special Causes or solely Common Causes
- E. Seasonal variation in process

## **QUESTION 249**

The reported Cpk for a process with an average of 98 units, a spread of 16 units and upper and lower specification limits of 115 and 90 units would be?

- A. 0.5
- B. 0.75
- C. 1.00
- D. 1.25

For Attribute Data, Process Capability is defined as the average proportion of nonconforming products.

- A. True
- B. False

### **QUESTION 251**

When we compare short-term and long-term Capability which of these is true?

- A. Cp is better for the short term
- B. Both short-term and long-term performance are alike
- C. Performance tends to improve over time
- D. Cp is better for the long-term

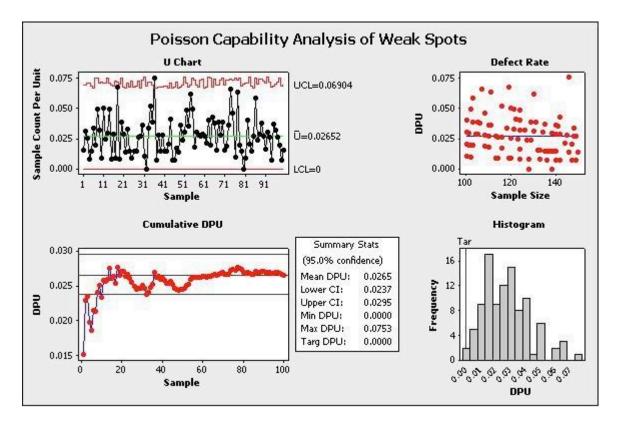
# **QUESTION 252**

What is the Ppk of a process with a spread of 24 units, an average of 68, an upper limit of 82 and a lower limit of 54?

- A. 1.68
- B. 2.00
- C. 4.00
- D. 4.42

#### **QUESTION 253**

Which statements are correct about the advanced Capability Analysis shown here? (Note: There are 3 correct answers).



- A. This is a Poisson Capability Analysis
- B. The average DPU with 95% confidence is between 0.024 and 0.0295
- C. The DPU does not seem to vary depending on sample size
- D. The process shows only one instance of being out of control statistically so we have confidence in the estimated DPU of this process
- E. The maximum DPU in one observation was nearly 0.0753

The Greek letter "sigma" is used by mathematicians to signify

- A. Curve Width
- B. Numerical Average
- C. Standard Deviation
- D. Data Spread

## **QUESTION 255**

Much of the Six Sigma methodology is used to identify and remove causes for	
B. Material Costs C. Excess Inventory D. Lost Sales  QUESTION 256 When variation is removed from the output of a process then the process customer can have more confidence in the experience that results from the process.  A. True B. False  QUESTION 257 The distance between the Mean of a data set and the Point of Inflection on a Normal curve is called the	Much of the Six Sigma methodology is used to identify and remove causes for
B. Material Costs C. Excess Inventory D. Lost Sales  QUESTION 256 When variation is removed from the output of a process then the process customer can have more confidence in the experience that results from the process.  A. True B. False  QUESTION 257 The distance between the Mean of a data set and the Point of Inflection on a Normal curve is called the	A Process Variation
C. Excess Inventory D. Lost Sales  QUESTION 256  When variation is removed from the output of a process then the process customer can have more confidence in the experience that results from the process.  A. True B. False  QUESTION 257 The distance between the Mean of a data set and the Point of Inflection on a Normal curve is called the  A. Curve Spread B. Standard Deviation C. Numerical Average D. Data Breadth  QUESTION 258 One of the foundations of Lean Six Sigma is the concept that the output of a process (Y) is influenced by the process inputs (X's) and is commonly shown as which formula?  A. Y = Z(X2) B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	
D. Lost Sales  QUESTION 256  When variation is removed from the output of a process then the process customer can have more confidence in the experience that results from the process.  A. True B. False  QUESTION 257 The distance between the Mean of a data set and the Point of Inflection on a Normal curve is called the	
When variation is removed from the output of a process then the process customer can have more confidence in the experience that results from the process.  A. True B. False  QUESTION 257 The distance between the Mean of a data set and the Point of Inflection on a Normal curve is called the	·
When variation is removed from the output of a process then the process customer can have more confidence in the experience that results from the process.  A. True B. False  QUESTION 257 The distance between the Mean of a data set and the Point of Inflection on a Normal curve is called the	D. Edst Gales
When variation is removed from the output of a process then the process customer can have more confidence in the experience that results from the process.  A. True B. False  QUESTION 257 The distance between the Mean of a data set and the Point of Inflection on a Normal curve is called the	OUESTION 256
A. True B. False  QUESTION 257 The distance between the Mean of a data set and the Point of Inflection on a Normal curve is called the	
B. False  QUESTION 257 The distance between the Mean of a data set and the Point of Inflection on a Normal curve is called the	
B. False  QUESTION 257 The distance between the Mean of a data set and the Point of Inflection on a Normal curve is called the	A. Truo
QUESTION 257 The distance between the Mean of a data set and the Point of Inflection on a Normal curve is called the	
The distance between the Mean of a data set and the Point of Inflection on a Normal curve is called the  A. Curve Spread B. Standard Deviation C. Numerical Average D. Data Breadth  QUESTION 258 One of the foundations of Lean Six Sigma is the concept that the output of a process (Y) is influenced by the process inputs (X's) and is commonly shown as which formula?  A. Y = Z(X2) B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	b. Taise
The distance between the Mean of a data set and the Point of Inflection on a Normal curve is called the  A. Curve Spread B. Standard Deviation C. Numerical Average D. Data Breadth  QUESTION 258 One of the foundations of Lean Six Sigma is the concept that the output of a process (Y) is influenced by the process inputs (X's) and is commonly shown as which formula?  A. Y = Z(X2) B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	OUESTION 257
A. Curve Spread B. Standard Deviation C. Numerical Average D. Data Breadth  QUESTION 258 One of the foundations of Lean Six Sigma is the concept that the output of a process (Y) is influenced by the process inputs (X's) and is commonly shown as which formula?  A. Y = Z(X2) B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	
B. Standard Deviation C. Numerical Average D. Data Breadth  QUESTION 258 One of the foundations of Lean Six Sigma is the concept that the output of a process (Y) is influenced by the process inputs (X's) and is commonly shown as which formula?  A. Y = Z(X2) B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	
B. Standard Deviation C. Numerical Average D. Data Breadth  QUESTION 258 One of the foundations of Lean Six Sigma is the concept that the output of a process (Y) is influenced by the process inputs (X's) and is commonly shown as which formula?  A. Y = Z(X2) B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	
Deviation C.  Numerical  Average D. Data Breadth   QUESTION 258 One of the foundations of Lean Six Sigma is the concept that the output of a process (Y) is influenced by the process inputs (X's) and is commonly shown as which formula?  A. Y = Z(X2) B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	
Numerical Average D. Data Breadth  QUESTION 258 One of the foundations of Lean Six Sigma is the concept that the output of a process (Y) is influenced by the process inputs (X's) and is commonly shown as which formula?  A. Y = Z(X2) B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	
Average D. Data Breadth  QUESTION 258 One of the foundations of Lean Six Sigma is the concept that the output of a process (Y) is influenced by the process inputs (X's) and is commonly shown as which formula?  A. Y = Z(X2) B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+ 1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	
QUESTION 258 One of the foundations of Lean Six Sigma is the concept that the output of a process (Y) is influenced by the process inputs (X's) and is commonly shown as which formula?  A. Y = Z(X2) B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+ 1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	
QUESTION 258 One of the foundations of Lean Six Sigma is the concept that the output of a process (Y) is influenced by the process inputs (X's) and is commonly shown as which formula?  A. Y = Z(X2) B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	
One of the foundations of Lean Six Sigma is the concept that the output of a process (Y) is influenced by the process inputs (X's) and is commonly shown as which formula?  A. Y = Z(X2) B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+ 1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	Dieautii
One of the foundations of Lean Six Sigma is the concept that the output of a process (Y) is influenced by the process inputs (X's) and is commonly shown as which formula?  A. Y = Z(X2) B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+ 1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	OUESTION 250
by the process inputs (X's) and is commonly shown as which formula?  A. Y = Z(X2) B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	
Z(X2) B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+ 1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	
Z(X2) B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+ 1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	A V-
B. Y = f(X3) C. Y = f(Xn) D. Y = g(X+1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	
f(X3) C. Y = f(Xn) D. Y = g(X+ 1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	· ,
Y = f(Xn) D. Y = g(X+ 1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	
D. Y = g(X+ 1.5)  QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	
QUESTION 259 Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	f(Xn)
Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	D. $Y = g(X + 1.5)$
Those people who have a interest in the outputs of a process are known as  A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	
A. Stakeholders B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	QUESTION 259
B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	Those people who have a interest in the outputs of a process are known as
B. Senior management C. Co-workers D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	A Stakeholdere
C. Co-workers  D. Process owners  QUESTION 260  A Process Map is created in order that a Belt can	
D. Process owners  QUESTION 260 A Process Map is created in order that a Belt can	•
QUESTION 260 A Process Map is created in order that a Belt can	
A Process Map is created in order that a Belt can	
A Process Map is created in order that a Belt can	OUESTION 260
A. Fallow the good with the first	
A. Follow the product to the end	A. Follow the product to the end

B. Get the line people's names correct

C. Capture all the activities comprising the processD. Manage the input inventory delivery schedule

Customers make their decisions based on Features, Integrity (of the seller) Delivery and \_\_\_\_\_?

- A. Color
- B. Expense
- C. Season
- D. None

# **QUESTION 262**

Sally bought a blender from her local appliance store. When she changed blades the blender would not function. For the manufacturer this would be categorized as what type of cost?

A. Internal Failure Costs

- B. External Failure Costs
- C. Prevention Costs
- D. Appraisal Costs

Cost of Poor Quality (COPQ) can be classified as Visible Costs and Hidden Costs. Which of these items is a Visible Cost?

A. Lost Customer

Loyalty B. Time Value

of Money C. Returns

D. Late Delivery

#### **QUESTION 264**

A Belt has determined that the inventory of repair parts at a rework station can be reduced by 45%. According to Cost of Poor Quality (COPQ) definitions inventory reduction would be considered \_\_\_\_\_

A. Soft Savings

B. COPQ

efficiency C.

Median Savings D.

Hard Savings

#### **QUESTION 265**

When one speaks of 20% of something contributing 80% of the affect they are referring to what is known as the

- A. Shewhart Example
- B. Connection Principle
- C. Balance Equation
- D. Pareto Principle

### **QUESTION 266**

Using this data calculate the percentage of DPU.

Data: 763 defects, 18,000 units.

- A. 2.12
- B. 3.42
- C. 4.24
- D. 5.72

### **QUESTION 267**

Calculate the Rolled Throughput Yield of this process using this data. Data: unit input: 1215, unit output: 1180, defects repaired: 184, scrap: 42

- A. 80.85%
- B. 81.40%
- C. 82.23%
- D. 84.96%

"A calculated time frame that matches customer demand" is a definition of what Lean Principles term?

- A. Value Stream
- B. Kaizen event
- C. Takt time
- D. Kanban

# **QUESTION 269**

Which of these are examples of business metrics or Key Performance Indicators commonly referred to as KPI's?

A. Cycle Time

B. Defects C. No. of Units Reworked D. Labor Hours E. All of these answers are correct **QUESTION 270** As a means of measuring the effects on other areas of a process as a result of changes in the primary metric we also define and track . A. Parallel process metrics B. Secondary metrics C. Tertiary metrics D. Industry standards **QUESTION 271** What dollar amount of savings would a project show if it reduced your outstanding Accounts Receivable by \$0.9 million dollars to \$3.5 million total and your organization's marginal cost of capital was 5.7%? A. \$49,250 B. \$51,300 C. \$117,500 D. \$202,424 **QUESTION 272** Handling of warranty returns, process improvement team meetings and rework to meet customer expectations are all examples of business costs that are classified as A. Nuisance B. Non-value Add C. Necessary D. Unavoidable **QUESTION 273** The Japanese born function of a Kaizen event utilizes a specific, step-by-step approach meant to bring about major changes to a process. A. True B. False

### **QUESTION 274**

The primary objective in removal of waste is to improve the Order Production Cycle where the time from to the time of receipt of payment is compressed.

- A. Shift start
- B. Product development
- C. Receipt of an order
- D. New fiscal year

#### **QUESTION 275**

A Belt rearranged the location of the parts inventory for a rework station locating the most often used parts to be within hand reach of the repair person. This rearrangement resulted in guicker repair times by eliminating

one of seven major elements of waste which is the Waste of	
•	

- A. Motion
- B. Conveyance
- C. Inventory
- D. Waiting

Which Element of Waste best describes "the unnecessary movement of materials and goods"?

A. Overprocessing

<ul><li>B. Inventory</li><li>C. Motion</li><li>D. Conveyance</li></ul>
QUESTION 277 The Waste of Overproduction is defined as
<ul> <li>A. The unnecessary movement of people and equipment</li> <li>B. The liability of materials that are bought, invested in and not immediately sold or used</li> <li>C. Producing more than the next step needs or more than the customer buys</li> <li>D. The extra movement of material</li> </ul>
QUESTION 278 The English words used for the 5S's are,, Shining, Standardizing and Sustaining. (Note: There are 2 correct answers).
<ul><li>A. Shaping</li><li>B. Sorting</li><li>C. Shifting</li><li>D. Straightening</li></ul>
QUESTION 279  During the phase of 5S is when we might implement a Red Tag program.
<ul><li>A. Straightening</li><li>B. Standardizing</li><li>C. Shining</li><li>D. Sorting</li></ul>

Explanation:
QUESTION 280 In a Fishbone Diagram the 6M's stand for Methods, Measurements, Machine, Man, Mother Nature and
A. Management B. Merger C. Materials D. Medical
QUESTION 281 Which one of these tools is frequently used to help drill down to possible causes once a Fishbone Diagram is constructed?
<ul><li>A. 3 When Analysis</li><li>B. 5 Why Analysis</li><li>C. Ishikawa Diagram</li><li>D. Skeleton Diagnostic</li></ul>
QUESTION 282 Two of the key deliverables for the Measure Phase are a robust description of the process and its flow and an assessment of the Measurement System.
A. True B. False
QUESTION 283 A valuable tool to use during the Measure Phase to show material and information flow throughout an entire process is the

A. Value Stream Map

D. Standard Operating Procedure

B. FMEAC. Pareto Chart

QUESTION 284  One of the primary deliverables from performing a SIPOC is to begin to understand which outputs have the greatest affect on the customer most valued inputs.
A. True
B. False
QUESTION 285 From this list select the items that define what an X-Y Diagram is. (Note: There are 4 correct answers).
A. Created for every project
B. Based on team's collective opinions
C. Updated whenever a parameter is changed
D. Used to show each step in a process
E. A living document throughout project lifecycle
QUESTION 286
The most appropriate type of FMEA for a product before going into manufacturing is a FMEA.
A. Design
B. Consumer
C. Survey
D. Test Process
QUESTION 287
Early in a project a Belt will want to begin to identify and evaluate risk factors for the subject process and will therefore begin building a(n)

SIPOC C. X-Y Diagram D. Team Charter
QUESTION 288 Of the various types of data shown below which is NOT representative of Variable Data.
<ul> <li>A. Length of a table</li> <li>B. Liters of solution added to a formula</li> <li>C. Number of employees wearing a uniform</li> <li>D. Miles per hour of a vehicle</li> </ul>
QUESTION 289 The two types of data that can be used in Statistical Analysis are Attribute and Variable.
A. True B. False
QUESTION 290 All the data points that represent the total set of information of interest is called the
A. Population B. Sample C. Frame D. Spread
QUESTION 291 Data that can be measured on a continuum and has meaningful decimal subdivisions are data.
<ul><li>A. Continuous</li><li>B. Surplus</li><li>C. Discrete</li><li>D. Variable</li></ul>
QUESTION 292  A Personal Trainer was assessing her workout class participants for their body fat content and had to include data for her analysis. One of the columns listed the range of weight of the people included in the studies. This required plotting a Histogram of the weight of the people assessed for their body fat content. While drawing the Histogram the x-axis contained a certain scale of data. Pick the scale of data that is appropriate for Histograms
A. Ordinal Scale Data B. Ration Scale Data C. Nominal Scale Data D. Interval Scale Data
OUESTION 666

Production Line 1 is able to complete 500 units per shift. Production Line 2 is able to finish 1,500 units per shift. Production Line 2 is 3 times faster than Production Line 1. This analysis is an example of \_\_\_\_\_

Scale Data.

A. FMEA B.

- B. Ratio
- C. Ordinal
- D. Interval

A fundamental rule is that both Standard Deviation and Variance can be added.

- A. True
- B. False

The \_\_\_\_\_ is the most frequently occurring value in a distribution of data.

- A. Median
- B. Mean
- C. Mode
- D. Center Point

## **QUESTION 296**

A natural logarithmic base is not required for which of these distributions for probability calculations?

- A. Weibull
- B. Normal
- C. Poisson
- D. Binomial

## **QUESTION 297**

Which of these is not a primary cause for Non-normal Data?

- A. Skewness
- B. Mixed Distributions
- C. Kurtosis
- D. Formulosis
- E. Granularity

# **QUESTION 298**

Use this data to calculate the Z score. Average oF. 65, Standard Deviation: 3, Upper Spec Limit: 72

- A. 0.27B. 1.5
- C. 2.33
- 0. 2.00
- D. 4.12

The \_\_\_\_\_ Distribution would be the most desirable for modeling the number of stitch defects in a portion of fabric.

- A. Exponential
- B. Extended
- C. Poisson
- D. Weibull

# **QUESTION 300**

Which of these graphical presentations displays the values of each individual reading?

- A. Histogram
- B. Box Plot
- C. Stem and Leaf Plot
- D. X-Y Diagram